



2019
BUDGET
ESTIMATES OF
NATIONAL EXPENDITURE

VOTE
11
PUBLIC WORKS



national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA



Estimates of National Expenditure

2019

National Treasury

Republic of South Africa



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The 2019 Estimates of National Expenditure is compiled with the latest available information from departmental and other sources. Some of this information is unaudited or subject to revision.

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. Compared to this Estimates of National Expenditure publication, the e-publications for each vote contain more comprehensive coverage of all public entities. Also included are tables containing information on programme specific personnel expenditure, conditional grants to provinces and municipalities, public private partnerships and information on donor funding. Expenditure information at the level of site service delivery is included, where applicable.

Foreword

The Estimates of National Expenditure (ENE) publications are an integral part of the comprehensive annual budget process. The economic climate has made it necessary to focus on reprioritising existing resources towards areas where the most value can be derived for all South Africans. The budgets shown in this document reflect the outcome of a robust negotiation process, led by a committee of senior officials in central government departments, under the political guidance of the Ministers' Committee on the Budget. There was also wide-ranging intergovernmental consultation on budgets in the provincial and local spheres of government. Ultimately, these decisions are considered and endorsed by Cabinet.

The ENE publications present the detail of national government's expenditure estimates for the three-year 2019 medium-term expenditure framework period, most importantly for 2019/20 allocations contained in the Appropriation Bill, 2019, as tabled by the Minister of Finance, for Parliament's consideration and adoption.

The abridged ENE provides extensive information on the priorities, spending plans and service delivery commitments of all 40 national government votes, as well as for associated government agencies. The e-publications for each vote contain more detail on goods and services, transfers and subsidies, donor funding, public entities, and lower-level spending information on service delivery.

This information in these chapters ensures that Parliament, the public, civil society, the media, government departments, public entities and the executive can keep state institutions accountable and ensure that public funds are spent to achieve the outcomes for which they were intended. Since its launch in February 2018, the Vulekamali online portal has become the main source of transparent, user-friendly information, including information contained in ENE publications, for anybody who wants to know more about how government compiles its budget and spends public funds. The website, www.vulekamali.gov.za, continues to evolve, and now also provides geospatial information on government's infrastructure projects, which are focal in this year's budget as a key impetus for economic growth. I encourage you to be active citizens and use this information to hold government accountable for obtaining the best possible outcomes with the funds entrusted to it.

I wish to thank the executive for the political leadership shown in the budget process, our government colleagues for all of their efforts and contributions, and my team at the department for working diligently to bring it all together.



Dondo Mogajane
Director-General: National Treasury

Introduction

The Estimates of National Expenditure publications

The Estimates of National Expenditure (ENE) publications describe in detail government's expenditure plans over the next three financial years, also known as the medium-term expenditure framework (MTEF) period. The 2019 MTEF period is from 2019/20 to 2021/22.

The ENE publications contain information on how government institutions have spent their budgets in previous years. They explain how these institutions intend to use their allocations over the medium term to achieve their goals, and the outputs and outcomes their spending is expected to lead to. The publications include tables depicting non-financial performance indicators and targets, departmental receipts, personnel, significant as well as detailed expenditure trends and estimates by programme, subprogramme and economic classification for each department and for entities that report to the vote's executive authority. Explanatory narratives set out the institution's purpose (and that of its programmes), its mandate and programme-level objectives and descriptions of subprogrammes. A more in-depth narrative analyses the institution's expected expenditure over the MTEF period. Summary data tables at the end of each vote contain data on provincial and municipal conditional grants, public-private partnerships, donor funding, infrastructure, and expenditure at the level of site service delivery, where applicable.

A separate 2019 ENE Overview publication is also available on www.treasury.gov.za and summarises the ENE information across all votes. The 2019 ENE Overview contains a narrative explanation and budget-wide summary tables; and it also has a write-up on how to interpret the information that is contained in each section of the publications.

Public Works

National Treasury

Republic of South Africa



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Vote 11

Public Works

Budget summary

R million	2019/20				2020/21	2021/22
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	508.0	499.6	1.3	7.1	543.2	596.7
Intergovernmental Coordination	60.9	54.8	5.3	0.7	63.4	70.7
Expanded Public Works Programme	2 680.8	330.1	2 348.8	1.9	2 844.7	3 259.3
Property and Construction Industry	4 443.8	35.4	4 408.1	0.3	4 680.1	4 871.0
Policy and Research						
Prestige Policy	115.4	91.4	10.8	13.2	106.3	121.4
Total expenditure estimates	7 809.0	1 011.4	6 774.4	23.2	8 237.8	8 919.0

Executive authority: Minister of Public Works
 Accounting officer: Director-General of Public Works
 Website address: www.publicworks.gov.za

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public-private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of service delivery, where appropriate.

Vote purpose

Provide policy formulation for, as well as coordination, regulation and oversight of, the public works sector in relation to the accommodation, housing, land and infrastructure needs of national departments. Enhance intergovernmental relations by coordinating concurrent public works functions. Lead and direct the implementation of the national expanded public works programme. Promote growth, job creation and transformation in the construction and property industries.

Mandate

As set out in the Government Immovable Asset Management Act (2007), the Department of Public Works is mandated to be the custodian and portfolio manager of government's immovable assets. Following the creation of the Property Management Trading Entity in 2015/16, the department's role now consists of policy formulation, coordination, regulation and oversight relating to the provision of accommodation and expert built environment services to client departments at national level; and, through the entity, the planning, acquisition, management and disposal of immovable assets in the department's custody. The department is further mandated to coordinate and provide strategic leadership in initiatives for the creation of jobs through the implementation of the expanded public works programme. Public works is constitutionally designated as a concurrent function exercised by the national and provincial spheres of government.

Selected performance indicators

Table 11.1 Performance indicators by programme and related outcome

Indicator	Programme	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of cooperation and protocol agreements for joint service delivery signed with provinces and municipalities per year	Intergovernmental Coordination	Outcome 12: An efficient, effective and development-oriented public service	2	10	12	15	15	15	15
Number of policy frameworks developed for the public works sector per year	Intergovernmental Coordination		-1	-1	3	4	1	1	1

Table 11.1 Performance indicators by programme and related outcome

Indicator	Programme	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of work opportunities reported on the expanded public works programme reporting system per year	Expanded Public Works Programme	Outcome 4: Decent employment through inclusive growth	741 540	779 251	900 234	1 455 840	1 455 000	1 455 000	1 455 000
Number of public bodies reporting on expanded public works programme targets provided with technical support per year	Expanded Public Works Programme	Outcome 12: An efficient, effective and development-oriented public service	278	297	297	290	290	290	290
Number of prestige policies approved per year	Prestige Policy		-1	-1	0	2	2	2	2

1. No historical data available.

Expenditure analysis

Over the medium term, the Department of Public Works will continue to focus on: creating employment opportunities; providing better oversight, better cooperation and better service delivery; facilitating skills development in the construction and property sectors; reviewing and developing policy; and improving governance and mitigating risk. These objectives contribute towards the realisation of outcome 4 (decent employment through inclusive growth), outcome 6 (an efficient, competitive and responsive economic infrastructure network) and outcome 12 (an efficient, effective and development-orientated public service) of government's 2014-2019 medium-term strategic framework.

Over the medium term, 86.6 per cent (R21.6 billion) of the department's total budget is allocated to transfers and subsidies for the operations of the department's entities, and conditional grants to provinces and municipalities for the implementation of the expanded public works programme. An estimated 7.1 per cent (R1.8 billion) of the department's total budget over the period ahead is allocated to spending on compensation of employees.

Creating work opportunities

The department leads and coordinates the expanded public works programme, which provides an important avenue for labour absorption and income transfers to poor households in the short to medium term. To date, the programme has created a total of 3.5 million work opportunities in the infrastructure, social, environment and culture sectors, in line with the demand for labour. The department aims to create a further 4.4 million work opportunities through the programme over the MTEF period through transfers and subsidies to public bodies, such as provinces, municipalities and non-profit organisations, amounting to an estimated R7.7 billion.

The department will continue to provide technical support, particularly through data capturing and verification, to public bodies implementing the programme. The department expects to spend R1.1 billion for the management of the programme in the *Expanded Public Works Programme*, of which: R573.3 million is for compensation of employees for the administration of the programme; and R507.4 million for goods and services, with R241.2 million of the R507.4 million earmarked for data capturing and verification.

Better oversight, better cooperation, better service delivery

The department is mandated to provide office accommodation to client departments, and ensure that its buildings are maintained to an acceptable standard and that property rates are paid to municipalities. The department leads and coordinates policies and legislative frameworks that guide the implementation of the public works function at provincial and municipal level, and oversees and manages the performance of provinces. It manages its portfolio of immovable assets through the Property Management Trading Entity. The department will continue to monitor programmes in the sector and provide support on processes related to planning and performance management. Accordingly, over the medium term, the department aims to sign 45 cooperation and protocol agreements for joint service delivery with provinces and municipalities, and

establish non-punitive mechanisms, such as interdepartmental forums, to address negative audit outcomes. To carry out its oversight role, R105 million over the medium term is allocated in the *Intergovernmental Coordination* programme, with spending on compensation of employees accounting for 77.7 per cent (R81.6 million) of this amount.

Skills development in the construction and property sectors

To improve the delivery of infrastructure in the public works sector, the department plans to support skills development and transformation in the built environment sector. As part of its efforts to increase the throughput of built environment graduates and invest in young built environment professionals, the department's skills pipeline strategy makes provision for technical bursary schemes, internships, learnerships, property management training and artisan development, with structured workplace training to expedite professional development and registration.

In giving expression to this strategy, the department will ensure the participation of an estimated 1 100 beneficiaries over the medium term in the department and *Property Management Trading Entity's skills development* programme. Skills development activities will be carried out in the *Professional Services* subprogramme in the *Intergovernmental Coordination* programme through an allocation of R89.4 million over the medium term.

Reviewing and developing policy

The department is responsible for regulating the construction and property sectors, and ensuring that they transform in line with the vision articulated in the National Development Plan. Towards the development of a public works act that will provide an overarching legislative framework for the sector, over the medium term, the department will continue its review of the Construction Industry Development Board Act (2000), the Council for the Built Environment Act (2000) and the founding acts for the 6 built environment professional councils. It will also continue finalising its reviews of the 1997 and 1999 white papers on public works. These reviews are expected to culminate in a draft document in 2019/20 that will take into account comments from key stakeholders in the public works sector and construction industry, and establish mechanisms to ensure the transformation of the construction and built environment sectors.

Expenditure for activities related to the regulation and transformation of the construction and built environment sectors is expected to amount to R111 million over the medium term in the *Property and Construction Industry Policy and Research* programme.

Improving governance and mitigating risk

To bring about greater efficiencies in the delivery of services and contribute towards good governance and ethical practices, the department aims to improve various internal policies, processes and systems. This includes the implementation of a holistic strategy aimed at preventing fraud, which emphasises the application of proactive measures to enhance operational efficiency. The strategy seeks to put in place key controls that address the risk of fraud by aligning financial and business internal control systems with the department's fraud risk management plan to increase awareness about the risk of fraud. Through these measures, the department aims to limit fraud and corruption, ensure the efficient use of state resources, and improve service delivery and stakeholder confidence. An estimated R142.2 million over the medium term is allocated in the *Administration* programme to carry out governance, risk and compliance activities.

Expenditure trends

Table 11.2 Vote expenditure trends by programme and economic classification

Programmes														
1. Administration														
2. Intergovernmental Coordination														
3. Expanded Public Works Programme														
4. Property and Construction Industry Policy and Research														
5. Prestige Policy														
Programme	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
R million	2015/16			2016/17			2017/18			2018/19			2015/16 - 2018/19	
Programme 1	476.0	477.3	479.2	516.6	516.0	450.5	493.8	443.3	447.6	480.3	483.4	478.4	94.3%	96.6%
Programme 2	47.2	45.7	44.7	31.4	28.6	16.5	60.2	48.2	45.4	58.1	56.1	56.1	82.6%	91.1%
Programme 3	1 992.2	1 953.4	1 939.9	2 319.5	2 319.5	2 301.4	2 414.6	2 407.6	2 367.8	2 566.6	2 547.3	2 544.4	98.5%	99.2%
Programme 4	3 803.0	3 743.0	3 735.4	3 565.1	3 552.6	3 547.0	3 969.9	4 001.4	3 986.8	4 250.4	4 246.5	4 246.4	99.5%	99.8%
Programme 5	92.7	92.8	82.0	96.1	96.1	87.9	99.6	84.6	79.6	97.9	150.0	150.0	103.4%	94.3%
Total	6 411.1	6 312.2	6 281.1	6 528.8	6 512.8	6 403.4	7 038.1	6 985.1	6 927.3	7 453.3	7 483.3	7 475.3	98.7%	99.2%
Change to 2018 Budget estimate										30.0				
Economic classification														
Current payments	882.8	884.1	801.9	917.9	905.1	804.9	960.4	878.6	816.2	951.5	990.5	982.5	91.7%	93.1%
Compensation of employees	475.0	475.0	435.9	470.8	471.8	438.8	486.4	458.4	445.0	518.3	518.3	510.3	93.8%	95.1%
Goods and services	407.8	409.1	364.5	447.1	433.3	366.1	474.0	418.4	369.4	433.2	471.8	471.8	89.2%	90.7%
Interest and rent on land	-	-	1.6	-	-	-	-	1.8	1.8	-	0.4	0.4	-	171.5%
Transfers and subsidies	5 500.2	5 400.1	5 411.3	5 572.3	5 570.2	5 571.2	6 055.7	6 088.5	6 089.0	6 478.3	6 471.0	6 471.0	99.7%	100.1%
Provinces and municipalities	1 178.9	1 140.0	1 139.4	1 425.7	1 425.7	1 425.7	1 472.6	1 472.6	1 472.6	1 516.9	1 516.9	1 516.9	99.3%	100.0%
Departmental agencies and accounts	3 703.1	3 641.8	3 653.5	3 511.0	3 507.4	3 507.3	3 922.1	3 845.4	3 845.4	4 173.8	4 173.8	4 173.8	99.2%	100.1%
Foreign governments and international organisations	23.3	23.3	23.4	24.8	28.2	28.2	26.0	22.3	22.3	27.5	22.7	22.7	95.1%	100.1%
Public corporations and private enterprises	50.0	50.0	50.0	-	-	-	-	111.1	111.1	28.4	28.4	28.4	241.7%	100.0%
Non-profit institutions	534.8	534.8	535.1	600.4	600.4	600.4	624.0	624.0	624.0	720.2	720.2	720.2	100.0%	100.0%
Households	10.2	10.2	9.9	10.5	8.5	9.6	11.0	13.0	13.6	11.6	9.1	9.1	97.5%	103.3%
Payments for capital assets	28.1	28.1	23.5	38.5	37.5	25.8	22.0	18.0	16.9	23.5	21.7	21.7	78.4%	83.5%
Machinery and equipment	28.1	28.1	23.2	38.5	37.5	19.7	22.0	18.0	16.8	23.5	21.7	21.7	72.7%	77.3%
Software and other intangible assets	-	-	0.4	-	-	6.1	-	-	0.1	-	-	-	-	-
Payments for financial assets	-	-	44.4	-	-	1.4	-	-	5.2	-	-	-	-	-
Total	6 411.1	6 312.2	6 281.1	6 528.8	6 512.8	6 403.4	7 038.1	6 985.1	6 927.3	7 453.3	7 483.3	7 475.3	98.7%	99.2%

Expenditure estimates

Table 11.3 Vote expenditure estimates by programme and economic classification

Programmes								
1. Administration								
2. Intergovernmental Coordination								
3. Expanded Public Works Programme								
4. Property and Construction Industry Policy and Research								
5. Prestige Policy								
Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2018/19	2015/16 - 2018/19	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2021/22
Programme 1	478.4	0.1%	6.9%	508.0	543.2	596.7	7.6%	6.6%
Programme 2	56.1	7.1%	0.6%	60.9	63.4	70.7	8.0%	0.8%
Programme 3	2 544.4	9.2%	33.8%	2 680.8	2 844.7	3 259.3	8.6%	34.9%
Programme 4	4 246.4	4.3%	57.3%	4 443.8	4 680.1	4 871.0	4.7%	56.2%
Programme 5	150.0	17.4%	1.5%	115.4	106.3	121.4	-6.8%	1.5%
Total	7 475.3	5.8%	100.0%	7 809.0	8 237.8	8 919.0	6.1%	100.0%
Change to 2018 Budget estimate				(90.0)	(108.7)	91.4		
Economic classification								
Current payments	982.5	3.6%	12.6%	1 011.4	1 073.6	1 173.9	6.1%	13.1%
Compensation of employees	510.3	2.4%	6.8%	557.8	599.7	638.6	7.8%	7.1%
Goods and services	471.8	4.9%	5.8%	453.5	473.9	535.2	4.3%	6.0%
Interest and rent on land	0.4	-	0.0%	-	-	-	-100.0%	0.0%
Transfers and subsidies	6 471.0	6.2%	86.9%	6 774.4	7 143.6	7 720.2	6.1%	86.6%
Provinces and municipalities	1 516.9	10.0%	20.5%	1 598.2	1 688.0	1 782.7	5.5%	20.3%
Departmental agencies and accounts	4 173.8	4.6%	56.0%	4 386.9	4 625.5	4 816.0	4.9%	55.5%
Foreign governments and international organisations	22.7	-0.8%	0.4%	26.6	28.2	29.8	9.5%	0.3%
Public corporations and private enterprises	28.4	-17.2%	0.7%	5.0	-	-	-100.0%	0.1%
Non-profit institutions	720.2	10.4%	9.2%	750.4	794.4	1 084.2	14.6%	10.3%
Households	9.1	-3.4%	0.2%	7.3	7.5	7.5	-6.4%	0.1%
Payments for capital assets	21.7	-8.2%	0.3%	23.2	20.6	25.0	4.7%	0.3%
Machinery and equipment	21.7	-8.2%	0.3%	23.2	20.6	25.0	4.7%	0.3%
Total	7 475.3	5.8%	100.0%	7 809.0	8 237.8	8 919.0	6.1%	100.0%

Expenditure trends and estimates for significant spending items

Table 11.4 Expenditure trends and estimates for significant spending items

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total vote (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total vote (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand											
Employment programmes	535 147	600 427	535 147	624 024	5.3%	8.5%	750 424	794 371	1 084 181	20.2%	10.0%
Property Management Trading Entity	3 524 652	3 389 448	3 682 254	4 009 490	4.4%	53.9%	4 215 736	4 444 840	4 625 305	4.9%	53.3%
Expanded public works programme integrated grant for provinces	325 607	402 009	395 579	416 036	8.5%	5.7%	437 388	462 376	488 789	5.5%	5.6%
Expanded public works programme integrated grant for municipalities	587 685	663 991	691 447	692 878	5.6%	9.7%	730 046	771 174	814 414	5.5%	9.3%
Social sector expanded public works programme incentive grant for provinces	226 103	359 662	385 583	407 948	21.7%	5.1%	430 793	454 487	479 484	5.5%	5.5%
Total	5 199 194	5 415 537	5 690 010	6 150 376	5.8%	82.9%	6 564 387	6 927 248	7 492 173	6.8%	83.6%

Goods and services expenditure trends and estimates

Table 11.5 Vote goods and services expenditure trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22
Administrative fees	12 437	13 313	29 739	42 297	50.4%	6.2%	44 982	47 508	50 121	5.8%	9.6%
Advertising	7 389	4 277	4 791	3 869	-19.4%	1.3%	4 338	4 635	5 656	13.5%	1.0%
Minor assets	3 447	3 399	2 711	6 540	23.8%	1.0%	8 379	8 102	9 474	13.1%	1.7%
Audit costs: External	16 420	9 605	12 378	12 879	-7.8%	3.3%	13 644	15 617	16 476	8.6%	3.0%
Bursaries: Employees	147	48	155	1 000	89.5%	0.1%	1 500	1 555	1 613	17.3%	0.3%
Catering: Departmental activities	1 866	1 724	2 851	4 673	35.8%	0.7%	4 852	4 916	5 434	5.2%	1.0%
Communication	12 644	5 912	5 679	14 858	5.5%	2.5%	23 546	22 863	21 550	13.2%	4.3%
Computer services	40 200	31 585	48 468	36 062	-3.6%	9.9%	38 250	40 689	46 020	8.5%	8.3%
Consultants: Business and advisory services	26 214	25 700	28 643	34 202	9.3%	7.3%	33 838	35 007	42 424	7.4%	7.5%
Infrastructure and planning services	25 340	32 222	-	-	-100.0%	3.7%	-	-	-	-	-
Legal services	14 987	17 402	16 956	16 394	3.0%	4.2%	14 601	15 514	16 149	-0.5%	3.2%
Contractors	43 599	22 766	32 320	90 735	27.7%	12.1%	48 270	39 231	46 534	-20.0%	11.6%
Agency and support/outsourced services	87 617	79 036	71 572	73 649	-5.6%	19.8%	75 294	84 273	94 642	8.7%	16.9%
Entertainment	177	160	159	295	18.6%	0.1%	422	384	454	15.5%	0.1%
Fleet services (including government motor transport)	1 914	2 134	2 578	3 353	20.5%	0.6%	3 452	3 630	3 809	4.3%	0.7%
Consumable supplies	2 071	5 668	2 242	4 217	26.7%	0.9%	2 608	2 754	3 819	-3.3%	0.7%
Consumables: Stationery, printing and office supplies	5 482	6 080	4 314	7 165	9.3%	1.5%	6 596	7 583	8 996	7.9%	1.6%
Operating leases	3 920	20 520	24 006	31 567	100.4%	5.1%	35 698	39 148	44 940	12.5%	7.8%
Rental and hiring	245	1 139	402	673	40.0%	0.2%	218	214	829	7.2%	0.1%
Property payments	1 390	27 485	16 934	15 365	122.8%	3.9%	19 451	21 610	27 529	21.5%	4.3%
Transport provided: Departmental activity	-	-	-	100	-	-	106	112	118	5.7%	-
Travel and subsistence	43 543	38 809	48 004	51 823	6.0%	11.6%	52 881	56 178	62 277	6.3%	11.5%
Training and development	5 083	6 168	4 814	6 131	6.4%	1.4%	6 578	6 805	7 325	6.1%	1.4%
Operating payments	5 295	5 842	4 960	6 563	7.4%	1.4%	6 397	7 604	8 948	10.9%	1.5%
Venues and facilities	3 035	5 117	4 745	7 398	34.6%	1.3%	7 637	8 000	10 104	10.9%	1.7%
Total	364 462	366 111	369 421	471 808	9.0%	100.0%	453 538	473 932	535 241	4.3%	100.0%

Transfers and subsidies expenditure trends and estimates

Table 11.6 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22
Households											
Social benefits											
Current	795	1 928	2 427	4 140	73.3%	-	1 971	1 903	1 621	-26.8%	-
Employee social benefits	795	1 928	2 427	4 140	73.3%	-	1 971	1 903	1 621	-26.8%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	3 653 519	3 507 343	3 845 388	4 173 787	4.5%	64.5%	4 386 911	4 625 501	4 815 960	4.9%	64.0%
Agrément South Africa	11 682	12 383	29 045	29 988	36.9%	0.4%	31 062	32 804	34 643	4.9%	0.5%
Construction Industry Development Board	65 626	52 059	74 984	73 323	3.8%	1.1%	76 160	80 349	84 768	5.0%	1.1%
Council for the Built Environment	41 994	43 413	48 568	50 100	6.1%	0.8%	52 796	55 702	58 766	5.5%	0.8%
Construction Education and Training Authority	475	468	486	518	2.9%	-	558	600	633	6.9%	-
Property Management Trading Entity	3 524 652	3 389 448	3 682 254	4 009 490	4.4%	62.0%	4 215 736	4 444 840	4 625 305	4.9%	61.5%
Parliamentary Villages Management Board	9 090	9 572	10 051	10 368	4.5%	0.2%	10 599	11 206	11 845	4.5%	0.2%
Households											
Other transfers to households											
Current	9 091	7 651	11 127	5 000	-18.1%	0.1%	5 280	5 570	5 876	5.5%	0.1%
Bursaries for non-employees	9 091	7 651	10 413	5 000	-18.1%	0.1%	5 280	5 570	5 876	5.5%	0.1%
Claims against the state	-	-	714	-	-	-	-	-	-	-	-

Table 11.6 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
Provinces and municipalities											
Municipal bank accounts											
Current	587 689	663 995	691 453	692 884	5.6%	11.2%	730 052	771 180	814 420	5.5%	10.7%
Vehicle licences	4	4	6	6	14.5%	-	6	6	6	-	-
Expanded public works programme integrated grant for municipalities	587 685	663 991	691 447	692 878	5.6%	11.2%	730 046	771 174	814 414	5.5%	10.7%
Foreign governments and international organisations											
Current	23 363	28 234	22 342	22 723	-0.9%	0.4%	26 564	28 163	29 849	9.5%	0.4%
Commonwealth War Graves Commission	23 363	28 234	22 342	22 723	-0.9%	0.4%	26 564	28 163	29 849	9.5%	0.4%
Non-profit institutions											
Current	535 147	600 427	624 024	720 158	10.4%	10.5%	750 424	794 371	1 084 181	14.6%	11.9%
Various institutions: Non-state sector programme	534 816	600 257	623 904	720 158	10.4%	10.5%	750 424	794 371	1 084 181	14.6%	11.9%
South African Council for the Landscape Architectural Profession	331	170	120	-	-100.0%	-	-	-	-	-	-
Public corporations and private enterprises											
Other transfers to public corporations											
Current	50 000	-	111 066	28 362	-17.2%	0.8%	5 000	-	-	-100.0%	0.1%
Independent Development Trust	50 000	-	111 066	28 362	-17.2%	0.8%	5 000	-	-	-100.0%	0.1%
Provinces and municipalities											
Provincial revenue funds											
Current	551 710	761 671	781 162	823 984	14.3%	12.4%	868 181	916 863	968 273	5.5%	12.7%
Expanded public works programme integrated grant for provinces	325 607	402 009	395 579	416 036	8.5%	6.5%	437 388	462 376	488 789	5.5%	6.4%
Social sector expanded public works programme incentive grant for provinces	226 103	359 662	385 583	407 948	21.7%	5.9%	430 793	454 487	479 484	5.5%	6.3%
Total	5 411 314	5 571 249	6 088 989	6 471 038	6.1%	100.0%	6 774 383	7 143 551	7 720 180	6.1%	100.0%

Personnel information

Table 11.7 Vote personnel numbers and cost by salary level and programme¹

Programmes																			
1. Administration																			
2. Intergovernmental Coordination																			
3. Expanded Public Works Programme																			
4. Property and Construction Industry Policy and Research																			
5. Prestige Policy																			
Public Works	Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled / planned for on funded establishment												Number				
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
			2017/18	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22											
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	841	166	831	445.0	0.5	879	510.3	0.6	859	557.8	0.6	855	599.7	0.7	833	638.6	0.8	-1.8%	100.0%
1 – 6	199	60	203	37.1	0.2	215	46.0	0.2	207	47.0	0.2	201	49.4	0.2	204	54.0	0.3	-1.7%	24.1%
7 – 10	281	18	284	132.7	0.5	290	145.2	0.5	289	156.1	0.5	291	169.1	0.6	294	183.7	0.6	0.5%	34.0%
11 – 12	195	13	194	161.8	0.8	199	179.6	0.9	206	198.8	1.0	206	213.0	1.0	208	229.8	1.1	1.5%	23.9%
13 – 16	99	11	100	106.8	1.1	107	129.1	1.2	115	147.2	1.3	116	158.9	1.4	112	164.0	1.5	1.5%	13.1%
Other	67	64	50	6.6	0.1	68	10.5	0.2	42	8.7	0.2	41	9.3	0.2	15	7.1	0.5	-39.6%	4.8%
Programme	841	166	831	445.0	0.5	879	510.3	0.6	859	557.8	0.6	855	599.7	0.7	833	638.6	0.8	-1.8%	100.0%
Programme 1	527	143	510	231.2	0.5	546	271.9	0.5	516	295.1	0.6	516	317.0	0.6	493	337.6	0.7	-3.3%	60.4%
Programme 2	45	9	53	27.9	0.5	47	36.1	0.8	56	40.6	0.7	48	41.7	0.9	48	45.0	0.9	0.7%	5.8%
Programme 3	205	-	210	148.1	0.7	214	157.3	0.7	216	174.9	0.8	220	190.7	0.9	225	207.8	0.9	1.7%	25.5%
Programme 4	19	7	15	10.9	0.7	18	16.6	0.9	20	19.0	0.9	20	20.6	1.0	14	16.0	1.1	-8.0%	2.1%
Programme 5	45	7	43	26.9	0.6	54	28.4	0.5	51	28.4	0.6	51	29.7	0.6	53	32.3	0.6	-0.6%	6.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 11.8 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2015/16	2016/17	2017/18					2018/19	2019/20	2020/21		
Departmental receipts	7 106	14 608	10 358	3 374	3 374	-22.0%	100.0%	1 949	1 520	1 520	-23.3%	100.0%
Sales of goods and services produced by department	977	1 222	280	340	340	-29.7%	8.0%	280	280	280	-6.3%	14.1%
Sales by market establishments	977	128	117	120	120	-50.3%	3.8%	120	120	120	-	5.7%
of which:												
Market establishment:	977	128	117	120	120	-50.3%	3.8%	120	120	120	-	5.7%
Rental parking: Covered and open	-	1 094	163	220	220	-	4.2%	160	160	160	-10.1%	8.4%
of which:												
Tender documents	-	1 094	163	60	60	-	3.7%	160	160	160	38.7%	6.5%
Services rendered:	-	-	-	160	160	-	0.5%	-	-	-	-100.0%	1.9%
Commission on insurance and garnishees	-	-	-	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and other used current goods	8	39	12	5	5	-14.5%	0.2%	40	40	40	100.0%	1.5%
of which:												
Sales: Scrap	-	-	-	5	5	-	-	-	-	-	-100.0%	0.1%
Sales: Waste	8	39	12	-	-	-100.0%	0.2%	40	40	40	-	1.4%
Fines, penalties and forfeits	-	-	3	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	2 300	12 361	8 498	2 400	2 400	1.4%	72.1%	600	600	600	-37.0%	50.2%
Interest	2 300	12 361	8 498	2 400	2 400	1.4%	72.1%	600	600	600	-37.0%	50.2%
Sales of capital assets	9	70	-	200	200	181.1%	0.8%	-	-	-	-100.0%	2.4%
Transactions in financial assets and liabilities	3 812	916	1 565	429	429	-51.7%	19.0%	1 029	600	600	11.8%	31.8%
Total	7 106	14 608	10 358	3 374	3 374	-22.0%	100.0%	1 949	1 520	1 520	-23.3%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 11.9 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand											
Ministry	25 265	25 538	38 028	42 866	19.3%	7.1%	44 486	48 248	55 288	8.9%	9.0%
Management	114 739	90 633	103 461	104 871	-3.0%	22.2%	116 680	126 175	135 156	8.8%	22.7%
Corporate Services	271 694	251 899	225 520	247 486	-3.1%	53.6%	247 686	260 900	284 206	4.7%	48.8%
Finance and Supply Chain Management	67 452	45 490	45 042	50 186	-9.4%	11.2%	53 714	57 225	63 331	8.1%	10.5%
Office Accommodation	-	36 903	35 556	37 992	-	5.9%	45 447	50 700	58 717	15.6%	9.0%
Total	479 150	450 463	447 607	483 401	0.3%	100.0%	508 013	543 248	596 698	7.3%	100.0%
Change to 2018 Budget estimate				3 052			(3 550)	(14 487)	(3)		
Economic classification	427 417	425 738	427 022	468 714	3.1%	94.0%	499 580	535 771	588 601	7.9%	98.2%
Current payments	251 731	240 436	231 229	276 931	3.2%	53.8%	295 050	317 045	337 573	6.8%	57.6%
Compensation of employees	174 448	185 302	193 987	191 389	3.1%	40.0%	204 530	218 726	251 028	9.5%	40.6%
Goods and services ¹											
of which:											
Communication	10 993	4 559	4 355	12 630	4.7%	1.7%	21 196	20 223	18 051	12.6%	3.4%
Computer services	39 858	31 585	48 468	36 061	-3.3%	8.4%	38 212	40 682	45 969	8.4%	7.6%

Table 11.9 Administration expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)	
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22			2018/19 - 2021/22
	R thousand											
<i>Consultants: Business and advisory services</i>	18 785	17 585	23 345	17 466	-2.4%	4.1%	16 226	16 412	20 294	5.1%	3.3%	
<i>Operating leases</i>	2 733	18 522	22 046	28 191	117.7%	3.8%	32 150	35 204	40 804	13.1%	6.4%	
<i>Property payments</i>	1 390	21 160	16 909	15 355	122.7%	2.9%	19 451	21 610	27 529	21.5%	3.9%	
<i>Travel and subsistence</i>	20 856	18 867	24 625	23 565	4.2%	4.7%	23 360	24 846	28 160	6.1%	4.7%	
<i>Interest and rent on land</i>	1 238	–	1 806	394	-31.7%	0.2%	–	–	–	-100.0%	–	
Transfers and subsidies¹	9 608	8 105	7 401	3 382	-29.4%	1.5%	1 297	1 197	869	-36.4%	0.3%	
Provinces and municipalities	4	4	6	6	14.5%	–	6	6	6	–	–	
Households	9 604	8 101	7 395	3 376	-29.4%	1.5%	1 291	1 191	863	-36.5%	0.3%	
Payments for capital assets	10 045	15 514	11 274	11 305	4.0%	2.6%	7 136	6 280	7 228	-13.9%	1.5%	
Machinery and equipment	9 688	9 457	11 212	11 305	5.3%	2.2%	7 136	6 280	7 228	-13.9%	1.5%	
Software and other intangible assets	357	6 057	62	–	-100.0%	0.3%	–	–	–	–	–	
Payments for financial assets	32 080	1 106	1 910	–	-100.0%	1.9%	–	–	–	–	–	
Total	479 150	450 463	447 607	483 401	0.3%	100.0%	508 013	543 248	596 698	7.3%	100.0%	
Proportion of total programme expenditure to vote expenditure	7.6%	7.0%	6.5%	6.5%	–	–	6.5%	6.6%	6.7%	–	–	

Details of transfers and subsidies

Households											
Social benefits											
Current	513	450	1 362	3 376	87.4%	0.3%	1 291	1 191	863	-36.5%	0.3%
Employee social benefits	513	450	1 362	3 376	87.4%	0.3%	1 291	1 191	863	-36.5%	0.3%
Households											
Other transfers to households											
Current	9 091	7 651	6 033	–	-100.0%	1.2%	–	–	–	–	–
Bursaries for non-employees	9 091	7 651	5 544	–	-100.0%	1.2%	–	–	–	–	–
Claims against the state	–	–	489	–	–	–	–	–	–	–	–
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	4	4	6	6	14.5%	–	6	6	6	–	–
Vehicle licences	4	4	6	6	14.5%	–	6	6	6	–	–

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information**Table 11.10 Administration personnel numbers and cost by salary level¹**

Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled / planned for on funded establishment												Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)				
		2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost			Unit cost			
Administration																			
Salary level	527	143	510	231.2	0.5	546	271.9	0.5	516	295.1	0.6	516	317.0	0.6	493	337.6	0.7	-3.3%	100.0%
1 – 6	158	48	162	28.0	0.2	167	35.0	0.2	158	35.6	0.2	158	38.5	0.2	158	41.6	0.3	-1.8%	31.0%
7 – 10	181	15	180	83.8	0.5	184	93.5	0.5	187	102.4	0.5	187	110.3	0.6	187	118.7	0.6	0.5%	36.0%
11 – 12	75	11	75	59.7	0.8	75	67.5	0.9	80	76.4	1.0	80	81.9	1.0	80	87.5	1.1	2.2%	15.2%
13 – 16	47	5	50	53.6	1.1	54	65.6	1.2	56	72.5	1.3	56	77.6	1.4	56	83.0	1.5	1.2%	10.7%
Other	66	64	43	6.1	0.1	66	10.3	0.2	35	8.1	0.2	35	8.7	0.2	12	6.8	0.6	-43.3%	7.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Intergovernmental Coordination**Programme purpose**

Promote sound sectoral and intergovernmental relations and strategic partnerships. Coordinate with provinces on immovable asset registers, construction and property management, and the reporting of performance information within the public works sector.

Objectives

- Ensure the integrated planning and coordination of concurrent functions over the medium term by:
 - signing 45 agreements for joint service delivery with public bodies across all spheres of government
 - conducting a review of intergovernmental governance structures.
- Restore the skills pipeline in the built environment by ensuring the participation of 1 100 beneficiaries over the medium term in the department and Property Management Trading Entity's skills development programme.

Subprogrammes

- *Monitoring, Evaluation and Reporting* promotes good governance by supporting provinces in strengthening their governance and coordination capabilities.
- *Intergovernmental Relations and Coordination* improves the coordination and alignment of public works sector policies and programmes by providing oversight, intervention and support services to provinces.
- *Professional Services* provides support to learning interventions and focused experiential learning processes; and contributes towards the development of competent, skilled and motivated built environment professionals.

Expenditure trends and estimates

Table 11.11 Intergovernmental Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expenditure/ Total (%) 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
R thousand											
Monitoring, Evaluation and Reporting	34 186	2 651	3 594	7 209	-40.5%	29.3%	8 182	6 858	7 498	1.3%	11.8%
Intergovernmental Relations and Coordination	10 561	13 826	20 038	24 364	32.1%	42.3%	25 167	27 274	30 643	7.9%	42.8%
Professional Services	–	–	21 787	24 571	–	28.5%	27 537	29 266	32 587	9.9%	45.4%
Total	44 747	16 477	45 419	56 144	7.9%	100.0%	60 886	63 398	70 728	8.0%	100.0%
Change to 2018 Budget estimate				(1 957)			(1 124)	(1 387)	(286)		
Economic classification											
Current payments	31 892	16 224	36 951	50 519	16.6%	83.3%	54 830	57 041	64 015	8.2%	90.1%
Compensation of employees	25 897	13 976	27 930	36 076	11.7%	63.8%	40 551	41 680	45 047	7.7%	65.0%
Goods and services ¹	5 995	2 248	9 021	14 443	34.1%	19.5%	14 279	15 361	18 968	9.5%	25.1%
of which:											
<i>Catering: Departmental activities</i>	139	107	429	1 173	103.6%	1.1%	1 238	1 075	1 394	5.9%	1.9%
<i>Communication</i>	232	51	165	590	36.5%	0.6%	522	700	1 435	34.5%	1.3%
<i>Consumables: Stationery, printing and office supplies</i>	491	93	257	866	20.8%	1.0%	747	817	1 044	6.4%	1.4%
<i>Operating leases</i>	6	4	–	686	385.4%	0.4%	703	997	1 105	17.2%	1.4%
<i>Travel and subsistence</i>	1 846	1 286	4 412	5 587	44.6%	8.1%	5 562	6 165	7 007	7.8%	9.7%
<i>Venues and facilities</i>	381	300	1 834	2 181	78.9%	2.9%	2 308	2 396	2 603	6.1%	3.8%
Transfers and subsidies¹	4	–	4 979	5 150	987.9%	6.2%	5 343	5 643	5 959	5.0%	8.8%
Households	4	–	4 979	5 150.0	987.9%	6.2%	5 343	5 643	5 959	5.0%	8.8%
Payments for capital assets	528	252	335	475.0	-3.5%	1.0%	713	714	754	16.7%	1.1%
Machinery and equipment	528	252	335	475.0	-3.5%	1.0%	713	714	754	16.7%	1.1%
Payments for financial assets	12 323	1	3 154	–	-100.0%	9.5%	–	–	–	–	–
Total	44 747	16 477	45 419	56 144.0	7.9%	100.0%	60 886	63 398	70 728	8.0%	100.0%
Proportion of total programme expenditure to vote expenditure	0.7%	0.3%	0.7%	0.8%	–	–	0.8%	0.8%	0.8%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	4	–	110	150	234.7%	0.2%	63	73	83	-17.9%	0.1%
Employee social benefits	4	–	110	150	234.7%	0.2%	63	73	83	-17.9%	0.1%
Households											
Other transfers to households											
Current	–	–	4 869	5 000	–	6.1%	5 280	5 570	5 876	5.5%	8.7%
Bursaries for non-employees	–	–	4 869	5 000	–	6.1%	5 280	5 570	5 876	5.5%	8.7%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 11.12 Intergovernmental Coordination personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled / planned for on funded establishment															Number		
Number of funded posts	Number of posts Additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)	
		2017/18		Unit cost	2018/19		Unit cost	2019/20			Unit cost	2020/21			Unit cost	2021/22			2018/19 - 2021/22
Intergovernmental Coordination		Number	Cost		Number	Cost		Number	Cost	Number		Cost	Number	Cost		Number	Cost	Number	
Salary level	45	9	53	27.9	0.5	47	36.1	0.8	56	40.6	0.7	48	41.7	0.9	48	45.0	0.9	0.7%	100.0%
1 – 6	7	7	7	0.8	0.1	7	1.6	0.2	13	2.4	0.2	6	0.9	0.2	6	1.0	0.2	-5.0%	16.1%
7 – 10	12	–	15	5.9	0.4	12	5.6	0.5	12	6.3	0.5	12	6.8	0.6	13	7.8	0.6	2.7%	24.6%
11 – 12	14	2	13	9.4	0.7	15	13.2	0.9	13	12.5	1.0	13	13.4	1.0	13	14.3	1.1	-4.7%	27.1%
13 – 16	11	–	11	11.4	1.0	12	15.6	1.3	14	19.0	1.4	14	20.3	1.5	14	21.7	1.6	5.3%	27.1%
Other	1	–	7	0.5	0.1	1	0.1	0.1	4	0.3	0.1	3	0.3	0.1	2	0.2	0.1	26.0%	5.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Expanded Public Works Programme

Programme purpose

Coordinate the implementation of the expanded public works programme, which aims to create work opportunities and provide training for unskilled, marginalised and unemployed people in South Africa.

Objectives

- Monitor and evaluate the implementation of public employment programmes within the expanded public works programme over the medium term by:
 - monitoring and reporting on the 4.4 million work opportunities set to be created by public bodies implementing the programme
 - ensuring that public bodies report on the participation of designated groups (with targets of 55 per cent for women, 55 per cent for youth and 2 per cent for people with disabilities) in the programme producing 6 data quality assessment reports.
- Support public bodies in implementing public employment programmes in the non-state sector by contracting 350 non-profit organisations to implement non-state sector projects over the medium term.
- Support public bodies in implementing public employment programmes within the expanded public works programme in the infrastructure, social, environment and culture sectors by ensuring that 290 public bodies are provided with technical support over the medium term.
- Provide strategic guidance on sectoral convergence by developing 1 framework on sectoral convergence over the medium term.

Subprogrammes

- *Expanded Public Works Programme: Monitoring and Evaluation* reports and monitors the outputs of the expanded public works programme, and evaluates the impact of the creation and provision of work opportunities and training for unskilled, marginalised and unemployed people.
- *Expanded Public Works Programme: Infrastructure* aims to ensure that publicly funded construction and maintenance infrastructure projects are implemented using labour-intensive methods to create work opportunities.
- *Expanded Public Works Programme: Operations* facilitates the creation of work opportunities in the environmental, culture, non-state and social sectors.
- *Expanded Public Works Programme: Partnership Support* coordinates and supports national, provincial and municipal programmes of the expanded public works programme; and provides an enabling environment

for training, enterprise development and communication across the 4 sectors of the expanded public works programme.

- *Expanded Public Works Programme: Public Employment Coordinating Commission* consolidates progress reports on the implementation of public employment programmes such as the expanded public works programme, and produces strategic reports for the interministerial committee on public employment programmes.

Expenditure trends and estimates

Table 11.13 Expanded Public Works Programme expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
R thousand												
Expanded Public Works Programme: Monitoring and Evaluation	63 541	68 367	49 613	56 367	-3.9%	2.6%	59 378	63 388	68 589	6.8%	2.2%	
Expanded Public Works Programme: Infrastructure	1 016 075	1 177 085	1 184 272	1 210 545	6.0%	50.1%	1 271 664	1 345 322	1 425 192	5.6%	46.4%	
Expanded Public Works Programme: Operations	799 213	997 378	1 067 829	1 205 827	14.7%	44.5%	1 265 593	1 344 711	1 667 255	11.4%	48.4%	
Expanded Public Works Programme: Partnership Support	57 273	53 897	60 290	68 644	6.2%	2.6%	78 087	84 525	90 806	9.8%	2.8%	
Expanded Public Works Programme: Public Employment Coordinating Commission	3 807	4 719	5 801	5 892	15.7%	0.2%	6 092	6 749	7 462	8.2%	0.2%	
Total	1 939 909	2 301 446	2 367 805	2 547 275	9.5%	100.0%	2 680 814	2 844 695	3 259 304	8.6%	100.0%	
Change to 2018 Budget estimate				(19 357)			(65 523)	(59 162)	188 347			
Economic classification												
Current payments	263 309	272 082	269 422	308 448	5.4%	12.2%	330 069	360 392	390 270	8.2%	12.3%	
Compensation of employees	133 953	152 622	148 070	160 233	6.2%	6.5%	174 913	190 657	207 771	9.0%	6.5%	
Goods and services ¹	129 356	119 460	121 352	148 215	4.6%	5.7%	155 156	169 735	182 499	7.2%	5.8%	
of which:												
Administrative fees	11 275	11 885	28 678	42 127	55.2%	1.0%	44 486	46 933	49 514	5.5%	1.6%	
Advertising	3 212	2 182	2 396	1 846	-16.9%	0.1%	2 149	2 278	2 497	10.6%	0.1%	
Consultants: Business and advisory services	794	709	1 077	4 512	78.4%	0.1%	4 760	4 963	5 298	5.5%	0.2%	
Agency and support/outsourced services	62 693	46 484	65 609	68 639	3.1%	2.7%	71 413	81 405	88 384	8.8%	2.7%	
Travel and subsistence	18 239	16 362	16 744	19 675	2.6%	0.8%	20 795	21 943	23 496	6.1%	0.8%	
Venues and facilities	1 569	2 809	1 474	2 295	13.5%	0.1%	2 424	2 558	2 598	4.2%	0.1%	
Transfers and subsidies¹	1 674 424	2 027 186	2 096 562	2 237 198	10.1%	87.8%	2 348 836	2 482 603	2 867 074	8.6%	87.7%	
Provinces and municipalities	1 139 395	1 425 662	1 472 609	1 516 862	10.0%	60.7%	1 598 227	1 688 037	1 782 687	5.5%	58.1%	
Non-profit institutions	534 816	600 257	623 904	720 158	10.4%	27.1%	750 424	794 371	1 084 181	14.6%	29.6%	
Households	213	1 267	49	178	-5.8%	-	185	195	206	5.0%	-	
Payments for capital assets	2 176	1 909	1 663	1 629	-9.2%	0.1%	1 909	1 700	1 960	6.4%	0.1%	
Machinery and equipment	2 176	1 909	1 663	1 629	-9.2%	0.1%	1 909	1 700	1 960	6.4%	0.1%	
Payments for financial assets	-	269	158	-	-	-	-	-	-	-	-	
Total	1 939 909	2 301 446	2 367 805	2 547 275	9.5%	100.0%	2 680 814	2 844 695	3 259 304	8.6%	100.0%	
Proportion of total programme expenditure to vote expenditure	30.9%	35.9%	34.2%	34.0%	-	-	34.3%	34.5%	36.5%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	213	1 267	49	178	-5.8%	-	185	195	206	5.0%	-	
Employee social benefits	213	1 267	49	178	-5.8%	-	185	195	206	5.0%	-	
Provinces and municipalities												
Municipalities												
Municipal bank accounts												
Current	587 685	663 991	691 447	692 878	5.6%	28.8%	730 046	771 174	814 414	5.5%	26.5%	
Expanded public works programme integrated grant for municipalities	587 685	663 991	691 447	692 878	5.6%	28.8%	730 046	771 174	814 414	5.5%	26.5%	

Table 11.13 Expanded Public Works Programme expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)		
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19		2019/20	2020/21			2021/22	2018/19 - 2021/22
	R thousand												
Non-profit institutions													
Current	534 816	600 257	623 904	720 158	10.4%	27.1%	750 424	794 371	1 084 181	14.6%	29.6%		
Various institutions: Non-state sector programme	534 816	600 257	623 904	720 158	10.4%	27.1%	750 424	794 371	1 084 181	14.6%	29.6%		
Provinces and municipalities													
Provinces													
Provincial revenue funds													
Current	551 710	761 671	781 162	823 984	14.3%	31.9%	868 181	916 863	968 273	5.5%	31.6%		
Expanded public works programme integrated grant for provinces	325 607	402 009	395 579	416 036	8.5%	16.8%	437 388	462 376	488 789	5.5%	15.9%		
Social sector expanded public works programme incentive grant for provinces	226 103	359 662	385 583	407 948	21.7%	15.1%	430 793	454 487	479 484	5.5%	15.6%		

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 11.14 Expanded Public Works Programme personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts Additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost			Unit cost			
Expanded Public Works Programme																			
Salary level	205	–	210	148.1	0.7	214	157.3	0.7	216	174.9	0.8	220	190.7	0.9	225	207.8	0.9	1.7%	100.0%
1 – 6	26	–	26	5.9	0.2	31	7.5	0.2	27	7.1	0.3	28	7.9	0.3	29	8.8	0.3	-2.2%	13.1%
7 – 10	57	–	61	27.1	0.4	59	29.2	0.5	57	30.5	0.5	58	33.3	0.6	60	37.2	0.6	0.6%	26.7%
11 – 12	94	–	94	81.9	0.9	94	86.0	0.9	99	96.7	1.0	100	104.7	1.0	102	114.0	1.1	2.8%	45.1%
13 – 16	28	–	29	33.2	1.1	30	34.6	1.2	33	40.6	1.2	34	44.7	1.3	34	47.8	1.4	4.3%	15.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Property and Construction Industry Policy and Research

Programme purpose

Promote the growth and transformation of the construction and property industries. Promote a standardised approach and best practice in construction and immovable asset management in the public sector.

Objective

- Research and develop policies and legislative prescripts for the construction and property sectors by developing and reviewing 3 legislative prescripts for the Public Works Bill, Construction Industry Development Board Act (2000) and Council for the Built Environment Act (2000) over the medium term.

Subprogrammes

- *Construction Policy Development Programme* creates an enabling environment for transforming the construction industry by developing appropriate legislation and implementing monitoring mechanisms for the sector. This subprogramme aims to facilitate the transformation and regulation of the construction industry for economic growth and development.
- *Property Policy Development Programme* provides leadership and guidance on the transformation of the property industry. It also promotes uniformity and best practice on immovable asset management in the public sector through policy development, sets the best practice standards for compiling and maintaining

immovable asset registers, and provides guidelines for the administration of rights over state and private land. This subprogramme aims to ensure effective and efficient strategic leadership in the management of immovable assets and the delivery of infrastructure programmes through the development of guidelines on immovable asset performance and condition assessments.

- *Construction Industry Development Board* transfers funds annually to the Construction Industry Development Board.
- *Council for the Built Environment* transfers funds annually to the Council for the Built Environment.
- *Independent Development Trust* transfers funds annually to the Independent Development Trust.
- *Construction Education and Training Authority* provides support to training and skills development across the construction industry.
- *Property Management Trading Entity* transfers funds annually to the Property Management Trading Entity.
- *Assistance to Organisations for the Preservation of National Memorials* provides funding to the Commonwealth War Graves Commission and the United Nations for maintaining national memorials.

Expenditure trends and estimates

Table 11.15 Property and Construction Industry Policy and Research expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand					2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22	
Construction Policy Development Programme	20 861	21 700	39 016	47 671	31.7%	0.8%	50 388	53 048	52 759	3.4%	1.1%
Property Policy Development Programme	8 416	11 726	8 132	14 303	19.3%	0.3%	16 646	17 428	18 880	9.7%	0.4%
Construction Industry Development Board	65 626	52 059	74 984	73 323	3.8%	1.7%	76 160	80 349	84 768	5.0%	1.7%
Council for the Built Environment	41 994	43 413	48 568	50 100	6.1%	1.2%	52 796	55 702	58 766	5.5%	1.2%
Independent Development Trust	50 000	–	111 066	28 362	-17.2%	1.2%	5 000	–	–	-100.0%	0.2%
Construction Education and Training Authority	475	468	486	518	2.9%	–	558	600	633	6.9%	–
Property Management Trading Entity	3 524 652	3 389 448	3 682 254	4 009 490	4.4%	94.1%	4 215 736	4 444 840	4 625 305	4.9%	94.8%
Assistance to Organisations for the Preservation of National Memorials	23 363	28 234	22 342	22 723	-0.9%	0.6%	26 564	28 163	29 849	9.5%	0.6%
Total	3 735 387	3 547 048	3 986 848	4 246 490	4.4%	100.0%	4 443 848	4 680 130	4 870 960	4.7%	100.0%
Change to 2018 Budget estimate				(3 863)			(18 934)	(22 862)	(92 115)		
Economic classification											
Current payments	17 086	20 667	16 753	31 520	22.6%	0.6%	35 442	37 124	36 417	4.9%	0.8%
Compensation of employees	8 726	10 456	10 870	16 715	24.2%	0.3%	18 951	20 613	15 962	-1.5%	0.4%
Goods and services ¹	8 360	10 211	5 883	14 805	21.0%	0.3%	16 491	16 511	20 455	11.4%	0.4%
of which:											
Advertising	43	294	120	270	84.5%	–	403	240	448	18.4%	–
Catering: Departmental activities	4	16	35	330	335.3%	–	335	241	341	1.1%	–
Consultants: Business and advisory services	4 825	7 406	3 500	11 336	32.9%	0.2%	12 137	12 901	15 968	12.1%	0.3%
Agency and support/outsourced services	650	–	–	834	8.7%	–	1 262	886	935	3.9%	–
Consumables: Stationery, printing and office supplies	97	32	–	277	41.9%	–	326	309	479	20.0%	–
Travel and subsistence	940	729	230	977	1.3%	–	1 030	973	1 121	4.7%	–
Transfers and subsidies¹	3 718 166	3 526 194	3 969 960	4 214 740	4.3%	99.4%	4 408 111	4 642 694	4 834 213	4.7%	99.2%
Departmental agencies and accounts	3 644 429	3 497 771	3 835 337	4 163 419	4.5%	97.6%	4 376 312	4 614 295	4 804 115	4.9%	98.4%
Foreign governments and international organisations	23 363	28 234	22 342	22 723	-0.9%	0.6%	26 564	28 163	29 849	9.5%	0.6%
Public corporations and private enterprises	50 000	–	111 066	28 362	-17.2%	1.2%	5 000	–	–	-100.0%	0.2%
Non-profit institutions	331	170	120	–	-100.0%	–	–	–	–	–	–
Households	43	19	1 095	236	76.4%	–	235	236	249	1.8%	–

Table 11.15 Property and Construction Industry Policy and Research expenditure trends and estimates by subprogramme and economic classification

Economic classification		Audited outcome				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R thousand		2015/16	2016/17	2017/18	2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22		
Payments for capital assets		135	164	135	230	19.4%	–	295	312	330	12.8%	–	
Machinery and equipment		135	164	135	230	19.4%	–	295	312	330	12.8%	–	
Payments for financial assets		–	23	–	–	–	–	–	–	–	–	–	
Total		3 735 387	3 547 048	3 986 848	4 246 490	4.4%	100.0%	4 443 848	4 680 130	4 870 960	4.7%	100.0%	
Proportion of total programme expenditure to vote expenditure		59.5%	55.4%	57.6%	56.7%	–	–	56.9%	56.8%	54.6%	–	–	
Details of transfers and subsidies													
Households													
Social benefits													
Current		43	19	870	236	76.4%	–	235	236	249	1.8%	–	
Employee social benefits		43	19	870	236	76.4%	–	235	236	249	1.8%	–	
Departmental agencies and accounts													
Departmental agencies (non-business entities)													
Current		3 644 429	3 497 771	3 835 337	4 163 419	4.5%	97.6%	4 376 312	4 614 295	4 804 115	4.9%	98.4%	
Agrément South Africa		11 682	12 383	29 045	29 988	36.9%	0.5%	31 062	32 804	34 643	4.9%	0.7%	
Construction Industry Development Board		65 626	52 059	74 984	73 323	3.8%	1.7%	76 160	80 349	84 768	5.0%	1.7%	
Council for the Built Environment		41 994	43 413	48 568	50 100	6.1%	1.2%	52 796	55 702	58 766	5.5%	1.2%	
Construction Education and Training Authority		475	468	486	518	2.9%	–	558	600	633	6.9%	–	
Property Management Trading Entity		3 524 652	3 389 448	3 682 254	4 009 490	4.4%	94.1%	4 215 736	4 444 840	4 625 305	4.9%	94.8%	
Households													
Other transfers to households													
Current		–	–	225	–	–	–	–	–	–	–	–	
Claims against the state		–	–	225	–	–	–	–	–	–	–	–	
Non-profit institutions													
Current		331	170	120	–	-100.0%	–	–	–	–	–	–	
South African Council for the Landscape Architectural Profession		331	170	120	–	-100.0%	–	–	–	–	–	–	
Foreign governments and international organisations													
Current		23 363	28 234	22 342	22 723	-0.9%	0.6%	26 564	28 163	29 849	9.5%	0.6%	
Commonwealth War Graves Commission		23 363	28 234	22 342	22 723	-0.9%	0.6%	26 564	28 163	29 849	9.5%	0.6%	
Public corporations and private enterprises													
Public corporations													
Other transfers to public corporations													
Current		50 000	–	111 066	28 362	-17.2%	1.2%	5 000	–	–	-100.0%	0.2%	
Independent Development Trust		50 000	–	111 066	28 362	-17.2%	1.2%	5 000	–	–	-100.0%	0.2%	

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 11.16 Property and Construction Industry Policy and Research personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment											Number						
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18			2018/19			2019/20		2020/21		2021/22				2018/19 - 2021/22			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				Number	Cost	Unit cost
Property and Construction Industry Policy and Research																			
Salary level	19	7	15	10.9	0.7	18	16.6	0.9	20	19.0	0.9	20	20.6	1.0	14	16.0	1.1	-8.0%	100.0%
7 – 10	4	1	3	1.2	0.4	5	2.4	0.5	3	1.5	0.5	4	2.0	0.5	4	2.1	0.5	-7.2%	22.2%
11 – 12	5	–	5	4.3	0.9	4	4.1	1.0	5	5.5	1.1	5	5.8	1.2	5	6.2	1.2	7.7%	26.4%
13 – 16	10	6	7	5.4	0.8	8	10.1	1.3	9	11.8	1.3	9	12.6	1.4	5	7.6	1.5	-14.5%	43.1%
Other	–	–	–	–	–	1	0.1	0.1	3	0.3	0.1	2	0.2	0.1	–	–	–	-100.0%	8.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Prestige Policy

Programme purpose

Provide norms and standards for the prestige accommodation portfolio and meet the protocol responsibilities for state functions.

Objectives

- Improve the delivery of services to prestige clients over the medium term by:
 - developing and monitoring 6 prestige policies
 - supporting 24 planned state events with movable structures
 - providing movable assets within 60 working days to prestige clients.

Subprogrammes

- *Prestige Accommodation and State Functions* funds allocations for activities relating to the residences of parliamentarians, ministers, deputy ministers, the deputy president and the president.
- *Parliamentary Villages Management Board* provides for the efficient and effective transportation and related costs of parliamentarians and related officials residing in parliamentary villages.

Expenditure trends and estimates

Table 11.17 Prestige Policy expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand											
Prestige Accommodation and State Functions	72 864	78 359	69 557	139 648	24.2%	90.2%	104 828	95 078	109 507	-7.8%	91.1%
Parliamentary Villages Management Board	9 090	9 572	10 051	10 368	4.5%	9.8%	10 599	11 206	11 845	4.5%	8.9%
Total	81 954	87 931	79 608	150 016	22.3%	100.0%	115 427	106 284	121 352	-6.8%	100.0%
Change to 2018 Budget estimate				52 125			(855)	(10 765)	(4 497)		
Economic classification											
Current payments	62 189	70 227	66 072	131 348	28.3%	82.6%	91 443	83 266	94 579	-10.4%	81.3%
Compensation of employees	15 551	21 337	26 894	28 392	22.2%	23.1%	28 361	29 667	32 288	4.4%	24.1%
Goods and services ¹	46 303	48 890	39 178	102 956	30.5%	59.4%	63 082	53 599	62 291	-15.4%	57.2%
<i>of which:</i>											
Minor assets	2 476	2 584	2 158	4 625	23.2%	3.0%	6 760	5 982	7 022	14.9%	4.9%
Contractors	38 562	19 569	31 101	89 847	32.6%	44.8%	47 280	38 165	45 297	-20.4%	44.7%
Consumable supplies	466	1 131	351	1 246	38.8%	0.8%	1 315	1 387	1 421	4.5%	1.1%
Operating leases	589	1 284	1 260	1 995	50.2%	1.3%	2 105	2 166	2 208	3.4%	1.7%
Travel and subsistence	1 662	1 565	1 993	2 019	6.7%	1.8%	2 134	2 251	2 493	7.3%	1.8%
Operating payments	745	936	553	872	5.4%	0.8%	920	960	1 007	4.9%	0.8%
Interest and rent on land	335	–	–	–	-100.0%	0.1%	–	–	–	–	–
Transfers and subsidies¹	9 112	9 764	10 087	10 568	5.1%	9.9%	10 796	11 414	12 065	4.5%	9.1%
Departmental agencies and accounts	9 090	9 572	10 051	10 368	4.5%	9.8%	10 599	11 206	11 845	4.5%	8.9%
Households	22	192	36	200	108.7%	0.1%	197	208	220	3.2%	0.2%
Payments for capital assets	10 653	7 940	3 449	8 100	-8.7%	7.5%	13 188	11 604	14 708	22.0%	9.7%
Machinery and equipment	10 653	7 940	3 449	8 100	-8.7%	7.5%	13 188	11 604	14 708	22.0%	9.7%
Total	81 954	87 931	79 608	150 016	22.3%	100.0%	115 427	106 284	121 352	-6.8%	100.0%
Proportion of total programme expenditure to vote expenditure	1.3%	1.4%	1.1%	2.0%	–	–	1.5%	1.3%	1.4%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	22	192	36	200	108.7%	0.1%	197	208	220	3.2%	0.2%
Employee social benefits	22	192	36	200	108.7%	0.1%	197	208	220	3.2%	0.2%

Table 11.17 Prestige Policy expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
Audited outcome				2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	Average Expenditure/ Total (%)	
R thousand	2015/16	2016/17	2017/18	2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	Average Expenditure/ Total (%)	
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	9 090	9 572	10 051	10 368	4.5%	9.8%	10 599	11 206	11 845	4.5%	8.9%
Parliamentary Villages Management Board	9 090	9 572	10 051	10 368	4.5%	9.8%	10 599	11 206	11 845	4.5%	8.9%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 11.18 Prestige Policy personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2019			Number and cost ² of personnel posts filled/planned for on funded establishment												Number				
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)			
			2017/18			2018/19			2019/20		2020/21		2021/22				2018/19 - 2021/22		
Prestige Policy			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	45	7	43	26.9	0.6	54	28.4	0.5	51	28.4	0.6	51	29.7	0.6	53	32.3	0.6	-0.6%	100.0%
1 – 6	8	5	8	2.4	0.3	10	1.9	0.2	9	1.9	0.2	9	2.0	0.2	11	2.6	0.2	3.2%	18.7%
7 – 10	27	2	25	14.6	0.6	30	14.5	0.5	30	15.4	0.5	30	16.6	0.6	30	17.9	0.6	–	57.4%
11 – 12	7	–	7	6.6	0.9	11	8.8	0.8	9	7.6	0.8	8	7.3	0.9	8	7.8	1.0	-10.1%	17.2%
13 – 16	3	–	3	3.3	1.1	3	3.2	1.1	3	3.4	1.1	3	3.6	1.2	3	3.9	1.3	–	5.7%
Other	–	–	–	–	–	–	–	–	–	–	–	1	0.1	0.1	1	0.1	0.1	–	1.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Property Management Trading Entity

Mandate

The Property Management Trading Entity was established following a decision in 2006 that accommodation-related costs be devolved from the Department of Public Works to client departments. The entity performs immovable asset management functions on behalf of the department, including the provision of residential and office accommodation for user departments at national government level; as well as the acquisition, management, operation, maintenance and disposal of immovable assets in the department's custody. The entity was established to effect professional business approaches in managing and optimising the state's immovable asset portfolio for maximum return. On a cost recovery basis, the entity finances the purchase, construction, refurbishment and maintenance of nationally owned government properties; and manages the leases of privately owned properties accommodating national departments. The entity charges a management fee for the payment of municipal services on behalf of national departments, for which it is recouped.

Selected performance indicators**Table 11.19 Property Management Trading Entity performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of sites established for precinct development per year	Real estate investment services	Outcome 7: Comprehensive rural development and land reform	- ¹	3	3	3	4	4	4
Percentage of valuations completed within scheduled timeframes per year	Real estate investment services	Outcome 6: An efficient, competitive and responsive economic infrastructure network	- ¹	83% (290/350)	128% (379/296)	90%	90%	90%	90%
Number of facilities performance assessed in terms of identified performance areas per year	Real estate investment services		300	478	703	800	800	800	800
Number of infrastructure projects completed within agreed construction period per year	Construction management services	Outcome 12: An efficient, effective and development-oriented public service	125	139	138	84	92	115	115
Number of infrastructure projects completed within approved budget per year	Construction management services		109	129	141	84	92	115	115
Number of expanded public works programme work opportunities created through construction projects per year	Construction management services	Outcome 4: Decent employment through inclusive growth	11 126	8 959	5 732	7 511	8 200	9 020	9 020
Percentage of infrastructure projects backlogs reduced per year	Construction management services		15% (216)	14% (154)	100% (43)	20%	30%	40%	40%
Number of private leases reduced within the security cluster per year	Real estate management services	Outcome 12: An efficient, effective and development-oriented public service	- ¹	2	7	12	13	13	10
Percentage increase in revenue generation through letting of state-owned properties (excluding harbour-related properties) per year	Real estate management services		- ¹	- ¹	30% (R6.82m)	10%	15%	15%	10%
Number of provincial immovable asset registers assessed for compliance per year	Real estate registry services	Outcome 9: Responsive, accountable, effective and efficient developmental local government	- ¹	9	9	9	9	9	9
Number of prioritised facilities with facilities management in place per year	Facilities management services	Outcome 10: Protect and enhance our environmental assets and natural resources	718	881	742	500	550	600	650

1. No historical data available.

Expenditure analysis

Over the medium term, the Property Management Trading Entity will focus on refurbishing and maintaining buildings, developing government precincts to support efficient and integrated planning, developing small fishing harbours, and updating and correcting its immovable asset register to ensure greater financial sustainability. To achieve these objectives, the entity plans to spend R53.6 billion over the MTEF period, with expenditure projected to increase at an average annual rate of 7.8 per cent. An estimated 79.5 per cent (R42.4 billion) of this amount is set to be on goods and services, mainly for repairs and maintenance, and lease payments. An estimated 11.8 per cent (R6.5 billion) of total expenditure will be spent on the compensation of the entity's 4 789 employees.

Through its *Construction management services* programme, over the medium term, the entity intends to replace, refurbish and upgrade existing facilities to ensure people with disabilities have unimpeded access; construct new office buildings for departments; and refurbish border post centres, correctional centres and police stations. The entity aims to complete 2 800 infrastructure projects over the MTEF period at a projected cost of R6.6 billion, and in the process support economic growth and socioeconomic transformation by creating jobs. In the *Facilities management services* programme, a further R4.3 billion has been allocated over the period ahead for ad-hoc building maintenance, and R4.1 billion mainly for repair operations on 488 state-owned buildings.

The entity is required to maintain 31 146 properties (land parcels) and 92 594 buildings for 52 of its user departments. Maintenance is prioritised based on health and safety compliance requirements, and is carried out in line with available funding. As a result, over time, a maintenance backlog has developed, and the entity has not been able to plan adequately for preventative maintenance. This has resulted in significant disrepair, entailing costly capital works. Accordingly, a comprehensive maintenance programme has been devised to address the backlog at an estimated cost of R7 billion over the MTEF period.

The entity intends developing 2 government precincts in rural areas (Howick in KwaZulu-Natal and Carolina in Mpumalanga) and 2 in urban areas (Polokwane in Limpopo and Salvokop in Pretoria) over the medium term. These precincts are expected to contribute to efficient and integrated planning; local economic growth; and the establishment of partnerships with the Department of Rural Development and Land Reform, and the Department of Cooperative Governance, which is expected to improve collaboration among different sectors of government. For the acquisition of land, the installation of water and sanitation bulk services and the construction of shared services (parking, security and ablutions) for identified client departments, including these 4 precincts, R282 million over the MTEF period has been allocated in the *Construction management services* programme.

Over the medium term, in collaboration with other departments, the entity plans to finalise spatial and economic development frameworks for 12 proclaimed fishing harbours in Western Cape. It will invest an estimated R90.5 million over the MTEF period in critical capital and maintenance programmes to modernise the harbours. The entity will also aim to develop priority small harbours for commercial and communal use in Northern Cape, Eastern Cape and KwaZulu-Natal at a projected cost of R60 million over the period ahead. The harbours will be used as a case study for the development of maritime infrastructure.

To ensure its financial sustainability, the entity will, over the medium term, conduct a detailed technical analysis to update and correct information on properties in its immovable asset portfolio. This is expected to improve the entity's ability to calculate user charges according to facility type. Accordingly, R100 million over the MTEF period has been allocated in the *Real estate registry services* programme for resolving immovable asset or land ownership disputes in government, updating and correcting the immovable asset register, and ratifying title deed records. A further R10 million in this programme will enable the development of a financial sustainability model to accurately project funding deficits or surpluses over multiple years, and optimise immovable assets to generate revenue. The model is expected to be fully implemented by March 2019.

The entity generates revenue mainly through management fees charged for the payment of municipal services, rental fees charged to user departments for accommodation and client infrastructure projects, and transfers from the department. Transfers account for an estimated 18.9 per cent (R13.3 billion) of total projected revenue of R71.3 billion over the medium term, and management and accommodation charges and client infrastructure projects account for 57.8 per cent (R41.5 billion). Revenue is expected to increase at an average annual rate of 7.2 per cent, from R20.5 billion in 2018/19 to R25.2 billion in 2021/22.

Programmes/Objectives/Activities

Table 11.20 Property Management Trading Entity expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
Administration	5 371 036	3 758 226	4 593 658	1 303 457	-37.6%	25.4%	887 698	940 311	990 748	-8.7%	6.1%
Real estate investment services	–	106 810	145 652	130 766	–	0.6%	212 364	224 796	239 147	22.3%	1.2%
Construction management services	256 288	494 408	611 581	252 767	-0.5%	2.7%	457 394	484 291	514 836	26.8%	2.5%
Real estate management services	6 013 261	5 702 733	6 239 802	10 165 733	19.1%	47.2%	11 373 070	12 172 985	13 032 587	8.6%	68.0%
Real estate registry services	–	44 183	26 122	95 001	–	0.3%	104 602	107 720	61 565	-13.5%	0.5%
Facilities management services	3 200 060	4 482 615	3 260 465	3 208 640	0.1%	23.8%	3 705 014	3 913 960	4 142 052	8.9%	21.8%
Total	14 840 645	14 588 975	14 877 280	15 156 364	0.7%	100.0%	16 740 142	17 844 063	18 980 935	7.8%	100.0%

Statements of historical financial performance and position

Table 11.21 Property Management Trading Entity statements of historical financial performance and position

Statement of financial performance									
R thousand	Budget		Audited outcome		Budget		Audited outcome		Average: Outcome/Budget (%)
	2015/16	2016/17	2016/17	2017/18	2017/18	2018/19	2018/19		
Revenue									
Non-tax revenue	10 576 458	11 718 868	11 341 568	12 312 657	16 038 918	11 042 280	15 900 881	16 472 920	95.7%
Sale of goods and services other than capital assets	10 529 415	10 898 723	11 297 532	11 492 758	11 650 726	10 550 365	12 199 138	16 409 836	108.0%
<i>of which:</i>									
<i>Sales by market establishment</i>	6 644 074	4 404 007	7 147 219	4 201 285	7 181 910	4 683 940	7 364 827	11 629 525	87.9%
<i>Other sales</i>	3 885 341	6 494 716	4 150 313	7 291 473	4 468 816	5 866 425	4 834 311	4 780 311	140.9%
Other non-tax revenue	47 043	820 145	44 036	819 899	4 388 192	491 915	3 701 743	63 084	26.8%
Transfers received	3 524 652	3 524 652	3 389 448	3 389 448	3 682 254	3 682 254	4 009 490	4 009 490	100.0%
Total revenue	14 101 110	15 243 520	14 731 016	15 702 105	19 721 172	14 724 534	19 910 371	20 482 410	96.6%
Expenses									
Current expenses	8 902 082	13 715 203	11 920 670	13 521 487	13 912 349	13 835 044	14 030 677	13 770 239	112.5%
Compensation of employees	1 288 773	1 310 136	1 469 782	1 500 866	1 674 303	1 602 748	1 593 057	1 593 057	99.7%
Goods and services	7 474 545	9 555 272	7 677 778	9 442 292	12 237 046	9 530 924	12 437 620	12 177 182	102.2%
Depreciation	120 000	2 604 388	2 750 000	2 488 161	-	2 616 291	-	-	268.6%
Interest, dividends and rent on land	18 764	245 407	23 110	90 168	1 000	85 081	-	-	981.1%
Transfers and subsidies	981 178	1 125 442	1 141 796	1 067 488	-	1 042 236	1 405 571	1 386 125	131.0%
Total expenses	9 883 260	14 840 645	13 062 466	14 588 975	13 912 349	14 877 280	15 436 248	15 156 364	113.7%
Surplus/(Deficit)	4 217 850	402 875	1 668 550	1 113 130	5 808 823	(152 746)	4 474 123	5 326 046	
Statement of financial position									
Carrying value of assets	87 674 163	137 415 828	95 016 000	125 705 121	112 862 500	126 570 427	136 170 000	133 784 941	121.3%
<i>of which:</i>									
<i>Acquisition of assets</i>	(4 507 741)	(4 000 773)	(4 408 268)	(3 631 635)	(4 543 736)	(3 170 706)	(4 474 123)	(5 326 048)	89.9%
Investments	1 214 000	899 747	1 214 500	713 292	1 000 000	582 154	700 000	615 337	68.1%
Receivables and prepayments	2 700 000	3 785 642	2 700 000	4 712 554	3 501 500	4 805 789	5 000 050	5 079 719	132.2%
Cash and cash equivalents	7 000	3 982	7 000	2 934	4 000	5 967	3 000	6 307	91.4%
Total assets	91 595 163	142 105 199	98 937 500	131 133 901	117 368 000	131 964 337	141 873 050	139 486 304	121.1%
Accumulated surplus/(deficit)	83 256 163	129 233 263	90 598 500	116 401 005	104 581 000	116 248 259	104 581 000	122 874 410	126.6%
Borrowings	650 000	1 468 852	650 000	1 932 563	-	2 338 485	-	2 471 779	631.7%
Finance lease	4 000	11 607	4 000	16 025	12 000	9 943	20 000	10 510	120.2%
Deferred income	-	6 227 596	-	6 137 955	7 000 000	6 696 888	6 500 000	7 078 611	193.6%
Trade and other payables	6 000 000	2 827 220	6 000 000	4 038 459	2 700 000	4 000 941	3 500 000	4 228 995	82.9%
Provisions	150 000	1 181 830	150 000	2 285 867	250 000	2 267 640	1 690 000	2 396 895	363.0%
Derivatives financial instruments	1 535 000	1 154 831	1 535 000	322 027	1 325 000	402 181	1 040 000	425 105	42.4%
Total equity and liabilities	91 595 163	142 105 199	98 937 500	131 133 901	115 868 000	131 964 337	117 331 000	139 486 304	128.5%

Statements of estimates of financial performance and position

Table 11.22 Property Management Trading Entity statements of estimates of financial performance and position

Statement of financial performance									
R thousand	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
	2018/19	2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22		
Revenue									
Non-tax revenue	16 472 920	12.0%	77.7%	18 132 041	19 315 633	20 597 812	7.7%	81.1%	
Sale of goods and services other than capital assets	16 409 836	14.6%	74.1%	18 064 129	19 242 526	20 519 111	7.7%	80.8%	
<i>of which:</i>									
<i>Sales by market establishment</i>	11 629 525	38.2%	36.1%	12 971 629	13 811 721	14 708 150	8.1%	57.8%	
<i>Other sales</i>	4 780 311	-9.7%	38.1%	5 092 500	5 430 805	5 810 961	6.7%	23.0%	
Other non-tax revenue	63 084	-57.5%	3.6%	67 912	73 106	78 701	7.7%	0.3%	
Transfers received	4 009 490	4.4%	22.3%	4 215 736	4 444 840	4 625 305	4.9%	18.9%	
Total revenue	20 482 410	10.3%	100.0%	22 347 777	23 760 473	25 223 117	7.2%	100.0%	
Expenses									
Current expenses	13 770 239	0.1%	92.2%	15 331 521	16 322 752	17 337 919	8.0%	91.3%	
Compensation of employees	1 593 057	6.7%	10.1%	2 051 049	2 173 159	2 321 806	13.4%	11.8%	
Goods and services	12 177 182	8.4%	68.4%	13 280 472	14 149 593	15 016 113	7.2%	79.5%	
Transfers and subsidies	1 386 125	7.2%	7.8%	1 408 621	1 521 311	1 643 016	5.8%	8.7%	
Total expenses	15 156 364	0.7%	100.0%	16 740 142	17 844 063	18 980 935	7.8%	100.0%	
Surplus/(Deficit)	5 326 046			5 607 635	5 916 410	6 242 182			

Table 11.22 Property Management Trading Entity statements of estimates of financial performance and position

Statement of financial position	Revised estimate	Average growth rate (%)		Average: Expenditure/Total (%)			Average: Expenditure/Total (%)	
		2015/16	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22
R thousand				Medium-term estimate				
Carrying value of assets	133 784 941	-0.9%	96.1%	140 875 543	148 623 698	156 798 002	5.4%	95.9%
of which:								
Acquisition of assets	(5 326 048)	10.0%	-3.0%	(5 607 637)	(5 916 408)	(6 242 181)	5.4%	-3.8%
Investments	615 337	-11.9%	0.5%	647 950	683 587	721 184	5.4%	0.4%
Receivables and prepayments	5 079 719	10.3%	3.4%	5 348 944	5 643 136	5 953 508	5.4%	3.6%
Cash and cash equivalents	6 307	16.6%	0.0%	6 641	7 007	7 392	5.4%	0.0%
Total assets	139 486 304	-0.6%	100.0%	146 879 078	154 957 428	163 480 086	5.4%	100.0%
Accumulated surplus/(deficit)	122 874 410	-1.7%	89.0%	129 386 753	136 503 025	144 010 691	5.4%	88.1%
Borrowings	2 471 779	18.9%	1.5%	2 602 783	2 745 936	2 896 962	5.4%	1.8%
Finance lease	10 510	-3.3%	0.0%	11 067	11 675	12 318	5.4%	0.0%
Deferred income	7 078 611	4.4%	4.8%	7 453 777	7 863 735	8 296 240	5.4%	5.1%
Trade and other payables	4 228 995	14.4%	2.8%	4 453 131	4 698 054	4 956 447	5.4%	3.0%
Provisions	2 396 895	26.6%	1.5%	2 523 931	2 662 747	2 809 198	5.4%	1.7%
Derivatives financial instruments	425 105	-28.3%	0.4%	447 636	472 256	498 230	5.4%	0.3%
Total equity and liabilities	139 486 304	-0.6%	100.0%	146 879 078	154 957 428	163 480 086	5.4%	100.0%

Personnel information**Table 11.23 Property Management Trading Entity personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2019	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number						
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
2017/18			2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22								
Property Management Trading Entity	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Salary level	5 090	5 094	4 784	1 602.7	0.3	4 789	1 593.1	0.3	4 789	2 051.0	0.4	4 789	2 173.2	0.5	4 789	2 321.8	0.5	13.4%	100.0%
1 – 6	2 785	2 789	2 743	489.0	0.2	2 747	440.8	0.2	2 747	575.0	0.2	2 747	611.7	0.2	2 747	657.2	0.2	14.2%	57.4%
7 – 10	1 661	1 661	1 484	624.7	0.4	1 484	630.2	0.4	1 484	820.2	0.6	1 484	868.4	0.6	1 484	929.8	0.6	13.8%	31.0%
11 – 12	363	363	331	260.4	0.8	331	258.3	0.8	331	327.1	1.0	331	345.8	1.0	331	367.4	1.1	12.5%	6.9%
13 – 16	281	281	226	228.7	1.0	227	263.8	1.2	227	328.8	1.4	227	347.3	1.5	227	367.5	1.6	11.7%	4.7%

1. Rand million.

Agrément South Africa**Mandate**

Agrément South Africa was established by the Agrément South Africa Act (2015) to, among other things, evaluate the fitness for purpose of non-standardised products or systems used in the construction industry and for which a national standard does not exist. The implementation of the entity's mandate is dependent on the synchronisation of its work plan with government's national priorities and other national plans, and, in this regard, the entity has indirect links with certain national plans. The Department of Public Works, and legislation and mandates governing the built environment, guide the functioning and operations of the entity.

Selected performance indicators**Table 11.24 Agrément South Africa performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Percentage of applications of non-standardised construction products processed within agreed timeframes per year	Administration	Entity mandate	-1	-1	100% (31)	80%	100%	100%	100%
Percentage of technical assessment offers processed within agreed timeframes per year	Administration		-1	-1	95% (36/38)	80%	100%	100%	100%

Table 11.24 Agrément South Africa performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Percentage of products and systems approved within agreed timeframes per year	Administration	Entity mandate	– ¹	– ¹	100% (31)	80%	100%	100%	100%
Percentage of non-standardised construction related products or systems certificates issued within agreed timeframes per year	Administration		– ¹	– ¹	100% (31)	80%	100%	100%	100%
Percentage of quality inspections conducted for technical assessment process per year	Administration		– ¹	– ¹	100% (31)	80%	100%	100%	100%
Percentage of post-certification quality inspections conducted per year	Administration		– ¹	– ¹	66% (76/116)	80%	100%	100%	100%
Percentage of quality inspections conducted for certificate holders and licensees per year	Administration		– ¹	– ¹	100% (8)	80%	100%	100%	100%

1. No historical data available.

Expenditure analysis

Over the medium term, Agrément South Africa aims to continue to develop technical criteria and identify suitable experts for conducting assessments of unconventional construction products, particularly those used in the provision of water and sanitation, and to verify whether such products are fit for purpose. The entity will evaluate, assess and approve infrastructure development technologies to better direct investments, particularly in the basic education sector, and ensure the affordability and diversity of construction products available in the market. In addition, it intends to continue to conduct annual inspections of certificate holders and licensees for unconventional construction products.

The entity's expenditure is projected to increase at an average annual rate of 5.4 per cent, from R33.3 million in 2018/19 to R39 million in 2021/22. It expects to generate 89.1 per cent (R98.5 million) of its revenue over the medium term through transfers from the department.

Programmes/Objectives/Activities

Table 11.25 Agrément South Africa expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand					2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22	
Administration	15 973	16 352	20 224	33 280	27.7%	100.0%	35 034	36 975	39 022	5.4%	100.0%
Total	15 973	16 352	20 224	33 280	27.7%	100.0%	35 034	36 975	39 022	5.4%	100.0%

Statements of historical financial performance and position

Table 11.26 Agrément South Africa statements of historical financial performance and position

Statement of financial performance									
	Audited outcome		Audited outcome		Audited outcome		Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	Budget	2015/16	Budget	2016/17	Budget	2017/18			
R thousand									2015/16 - 2018/19
Revenue									
Non-tax revenue	–	4 267	3 540	4 493	4 463	3 453	4 853	3 292	120.6%
Sale of goods and services other than capital assets	–	4 105	3 310	4 229	4 120	2 281	4 482	2 442	109.6%
<i>of which:</i>									
Administrative fees	–	530	530	586	632	632	645	655	133.0%
Sales by market establishment	–	3 575	2 780	3 643	3 488	1 649	3 837	1 787	105.4%
Other non-tax revenue	–	162	230	264	343	1 172	371	850	259.3%
Transfers received	–	11 706	12 383	12 434	29 045	29 045	29 988	29 988	116.5%
Total revenue	–	15 973	15 923	16 927	33 508	32 498	34 841	33 280	117.1%

Table 11.26 Agrément South Africa statements of historical financial performance and position

Statement of financial performance									Average: Outcome/ Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	
R thousand	2015/16		2016/17		2017/18		2018/19		2015/16 - 2018/19
Expenses									
Current expenses	–	15 973	14 166	16 352	33 508	20 224	34 841	33 280	104.0%
Compensation of employees	–	7 215	8 002	7 866	15 014	10 975	19 541	19 541	107.1%
Goods and services	–	8 484	5 886	8 249	17 860	9 000	14 660	13 099	101.1%
Depreciation	–	274	278	237	634	249	640	640	90.2%
Total expenses	–	15 973	14 166	16 352	33 508	20 224	34 841	33 280	104.0%
Surplus/(Deficit)	–	–	1 757	575	–	12 274	–	–	
Statement of financial position									
Carrying value of assets	–	–	–	–	–	132	–	5 585	–
<i>of which:</i>									
Acquisition of assets	–	–	–	–	–	(160)	–	(3 292)	–
Receivables and prepayments	–	–	–	–	–	644	–	962	–
Cash and cash equivalents	–	–	–	–	–	13 362	–	25 795	–
Total assets	–	–	–	–	–	14 138	–	32 342	–
Accumulated surplus/(deficit)	–	–	–	–	–	12 274	–	15 253	–
Capital reserve fund	–	–	–	–	–	–	–	8 000	–
Trade and other payables	–	–	–	–	–	1 114	–	8 694	–
Provisions	–	–	–	–	–	750	–	395	–
Total equity and liabilities	–	–	–	–	–	14 138	–	32 342	–

Statements of estimates of financial performance and position**Table 11.27 Agrément South Africa statements of estimates of financial performance and position**

Statement of financial performance									Average: Expenditure/ Total (%)
	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R thousand	2018/19	2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22		
Revenue									
Non-tax revenue	3 292	-8.3%	18.4%	3 972	4 171	4 379	10.0%	10.9%	
Sale of goods and services other than capital assets	2 442	-15.9%	16.3%	2 634	2 766	2 904	5.9%	7.4%	
<i>of which:</i>									
Administrative fees	655	7.3%	2.7%	1 160	1 218	1 279	25.0%	3.0%	
Sales by market establishment	1 787	-20.6%	13.6%	1 474	1 548	1 625	-3.1%	4.5%	
Other non-tax revenue	850	73.8%	2.2%	1 338	1 405	1 475	20.2%	3.5%	
Transfers received	29 988	36.8%	81.6%	31 062	32 804	34 643	4.9%	89.1%	
Total revenue	33 280	27.7%	100.0%	35 034	36 975	39 022	5.4%	100.0%	
Expenses									
Current expenses	33 280	27.7%	100.0%	35 034	36 974	39 022	5.4%	100.0%	
Compensation of employees	19 541	39.4%	51.6%	20 810	21 955	23 493	6.3%	59.4%	
Goods and services	13 099	15.6%	46.9%	13 974	14 594	15 083	4.8%	39.3%	
Depreciation	640	32.7%	1.6%	250	425	446	-11.3%	1.2%	
Total expenses	33 280	27.7%	100.0%	35 034	36 974	39 022	5.4%	100.0%	
Surplus/(Deficit)	–	–	–	–	–	–	–	–	
Statement of financial position									
Carrying value of assets	5 585	–	–	8 085	9 585	11 085	25.7%	26.2%	
<i>of which:</i>									
Acquisition of assets	(3 292)	–	–	–	–	–	-100.0%	-2.5%	
Receivables and prepayments	962	–	–	780	819	860	-3.7%	2.6%	
Cash and cash equivalents	25 795	–	–	20 797	22 252	23 810	-2.6%	71.2%	
Total assets	32 342	–	–	29 662	32 657	35 755	3.4%	100.0%	
Accumulated surplus/(deficit)	15 253	–	–	2 573	13 101	17 894	5.5%	36.5%	
Capital reserve fund	8 000	–	–	10 547	8 047	5 547	-11.5%	25.1%	
Trade and other payables	8 694	–	–	16 122	11 123	11 902	11.0%	37.1%	
Provisions	395	–	–	420	385	412	1.4%	1.2%	
Total equity and liabilities	32 342	–	–	29 662	32 656	35 755	3.4%	100.0%	

Personnel information

Table 11.28 Agrément South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2019		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Number			
Number of funded posts	Number of posts on approved establishment	Actual 2017/18			Revised estimate 2018/19			2019/20			2020/21			2021/22			Average growth rate (%)	Average: Salary level/Total (%)		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			2018/19 - 2021/22	
Agrément South Africa		40	40	21	11.0	0.5	26	19.5	0.8	40	20.8	0.5	40	22.0	0.5	40	23.5	0.6	6.3%	100.0%
Salary level																				
1-6	11	11	-	-	-	3	1.2	0.4	12	1.4	0.1	12	1.5	0.1	12	1.6	0.1	9.7%	25.4%	
7-10	20	20	14	4.7	0.3	16	8.7	0.5	19	9.1	0.5	19	9.6	0.5	19	10.2	0.5	5.5%	51.0%	
11-12	4	4	3	2.2	0.7	3	3.2	1.1	4	3.6	0.9	4	3.8	0.9	4	4.0	1.0	8.0%	10.4%	
13-16	5	5	4	4.2	1.0	4	6.4	1.6	5	6.7	1.3	5	7.1	1.4	5	7.6	1.5	6.0%	13.2%	

1. Rand million.

Construction Industry Development Board

Mandate

The Construction Industry Development Board is a schedule 3A public entity established in terms of the Construction Industry Development Board Act (2000). The board is mandated to: provide strategic leadership to construction industry stakeholders to stimulate sustainable growth; oversee the transformation of the construction sector by encouraging and facilitating the participation of historically disadvantaged groups in the industry; establish and promote best practice among public and private sector role players in the construction delivery process; ensure the uniform application of policy across all spheres of government; set and uphold ethical standards across the industry; ensure improved procurement and delivery management, and more equitable procurement practices; and develop systematic methods for monitoring and regulating the performance of the industry and its stakeholders, including the registration of projects and contractors.

Selected performance indicators

Table 11.29 Construction Industry Development Board performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Percentage of service providers paid within 30 days per year	Administration	Outcome 12: An efficient, effective and development-oriented public service	- ¹	- ¹	83% (R42m/R50.6m)	100%	100%	100%	100%
Percentage of recurring audit findings resolved per year	Administration		- ¹	- ¹	60% (61/102)	70%	80%	90%	90%
Percentage of registered projects information verified and corrected within 8 weeks per year	Regulation and advocacy	Entity mandate	- ¹	- ¹	4% (4/89)	85%	80%	90%	93%
Percentage of contractors in grades 2 to 9 registered within 21 working days per year	Regulation and advocacy		- ¹	- ¹	95% (12 000/12 632)	100%	100%	100%	100%
Percentage of contractors in grades 2 to 9 and provincial business advisory services correctly graded through validation and verification per year	Regulation and advocacy		- ¹	- ¹	98% (6 000/6 122)	96%	97%	98%	98%
Percentage of contractors graduating from contractor development programmes per year	Development and capacitation	Outcome 5: A skilled and capable workforce to support an inclusive growth path	- ¹	- ¹	0%	20%	30%	40%	45%

Table 11.29 Construction Industry Development Board performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Percentage of contractors paid within 30 days per year	Industry performance and transformation	Outcome 6: An efficient, competitive and responsive economic infrastructure network	- ¹	- ¹	0%	50%	40%	30%	30%

1. No historical data available.

Expenditure analysis

The Construction Industry Development Board aims to continue playing a leadership role in the industry by providing construction knowledge, support and advice to its clients, fighting fraud and corruption, and strengthening compliance in and regulation of the construction sector.

Over the MTEF period, the board will continue to provide business advisory services and technical expertise on infrastructure projects in all provinces, as well as support contractors in accessing finance and construction materials. Through the board's provision of technical support, it aims to award 98 per cent of infrastructure projects to appropriately qualified contractors by 2021/22. Through its provision of knowledge and business support, it aims to increase the percentage of contractors who graduate from contractor development programmes from 20 per cent in 2018/19 to 45 per cent in 2021/22, and the percentage of contractor and professional service providers registered within 21 working days from 95 per cent in 2017/18 to 100 per cent by 2021/22. R226.2 million has been allocated over the medium term in the regulation and advocacy programme for the achievement of these targets.

The board's overall expenditure is projected to increase at an average annual rate of 5.5 per cent, from R174.4 million in 2018/19 to R205 million in 2021/22. Expenditure on the compensation of 200 employees accounts for an estimated 58.3 per cent (R340 million) of the board's projected total expenditure of R583.5 million over the MTEF period.

The board is set to generate 41.5 per cent (R241.3 million) of its projected total revenue of R583.2 million over the MTEF period through transfers from the department. The remainder is set to be generated through registrations and interest earned on investments. Revenue is expected to increase at an average annual rate of 5.5 per cent, from R174.4 million in 2018/19 to R205 million in 2021/22.

Programmes/Objectives/Activities

Table 11.30 Construction Industry Development Board expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22		
R thousand											
Administration	50 922	54 018	74 066	77 693	15.1%	43.0%	82 044	86 556	91 317	5.5%	44.5%
Regulation and advocacy	21 109	24 236	42 706	67 628	47.4%	25.3%	71 415	75 343	79 487	5.5%	38.8%
Industry performance and transformation	27 017	25 865	-	-	-100.0%	9.5%	-	-	-	-	-
Development and capacitation	8 709	14 619	-	-	-100.0%	4.2%	-	-	-	-	-
Monitoring and evaluation	10 123	11 708	12 516	15 188	14.5%	8.3%	16 039	16 921	17 851	5.5%	8.7%
Technical support and advice	16 341	13 041	13 032	13 914	-5.2%	9.6%	14 693	15 501	16 354	5.5%	8.0%
Total	134 221	143 487	142 320	174 423	9.1%	100.0%	184 191	194 321	205 009	5.5%	100.0%

Statements of historical financial performance and position

Table 11.31 Construction Industry Development Board statements of historical financial performance and position

Statement of financial performance									
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
R thousand	2015/16		2016/17		2017/18		2018/19		2015/16 - 2018/19
Revenue									
Non-tax revenue	79 472	84 816	92 438	99 252	93 493	102 463	101 100	101 100	105.8%
Sale of goods and services other than capital assets	70 904	75 464	83 760	86 445	85 553	87 797	91 886	92 766	103.1%
<i>of which:</i>									
<i>Sales by market establishment</i>	70 904	75 464	83 760	86 445	85 553	87 797	91 886	92 766	103.1%
Other non-tax revenue	8 568	9 352	8 678	12 807	7 940	14 666	9 214	8 334	131.3%
Transfers received	65 626	65 626	52 059	52 059	74 984	74 984	73 323	73 323	100.0%
Total revenue	145 098	150 442	144 497	151 311	168 477	177 447	174 423	174 423	103.3%
Expenses									
Current expenses	145 098	134 221	144 497	143 487	168 477	142 320	174 423	174 423	94.0%
Compensation of employees	81 354	76 145	86 343	80 828	96 029	78 258	101 620	101 620	92.2%
Goods and services	63 744	53 315	58 154	58 249	72 448	60 059	72 803	72 803	91.5%
Depreciation	–	4 761	–	4 410	–	4 003	–	–	–
Total expenses	145 098	134 221	144 497	143 487	168 477	142 320	174 423	174 423	94.0%
Surplus/(Deficit)	–	16 221	–	7 824	–	35 127	–	–	
Statement of financial position									
Carrying value of assets	18 958	21 553	17 063	17 632	15 356	13 783	13 658	13 658	102.4%
<i>of which:</i>									
<i>Acquisition of assets</i>	(580)	(3 157)	(609)	(769)	(639)	(322)	–	–	232.4%
Receivables and prepayments	1 365	1 959	1 433	2 055	1 505	5 792	2 045	2 045	186.7%
Cash and cash equivalents	113 143	150 012	125 556	172 356	122 015	211 768	120 015	120 015	136.1%
Total assets	133 466	173 524	144 052	192 043	138 876	231 343	135 718	135 718	132.7%
Accumulated surplus/(deficit)	89 763	105 984	105 984	113 754	105 984	148 950	105 984	105 984	116.4%
Finance lease	5 550	2 248	3 700	1 464	1 850	526	–	–	38.2%
Trade and other payables	35 853	60 724	32 268	67 072	29 042	77 067	27 234	27 234	186.6%
Provisions	2 300	4 568	2 100	9 753	2 000	4 800	2 500	2 500	242.9%
Total equity and liabilities	133 466	173 524	144 052	192 043	138 876	231 343	135 718	135 718	132.7%

Statements of estimates of financial performance and position

Table 11.32 Construction Industry Development Board statements of estimates of financial performance and position

Statement of financial performance									
	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
R thousand	2018/19	2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22		
Revenue									
Non-tax revenue	101 100	6.0%	59.4%	108 001	113 858	120 034	5.9%	58.5%	
Sale of goods and services other than capital assets	92 766	7.1%	52.5%	99 200	104 573	110 240	5.9%	53.7%	
<i>of which:</i>									
<i>Sales by market establishment</i>	92 766	7.1%	52.5%	99 200	104 573	110 240	5.9%	53.7%	
Other non-tax revenue	8 334	-3.8%	6.9%	8 801	9 285	9 795	5.5%	4.8%	
Transfers received	73 323	3.8%	40.6%	76 160	80 349	84 768	5.0%	41.5%	
Total revenue	174 423	5.1%	100.0%	184 161	194 207	204 802	5.5%	100.0%	

Table 11.32 Construction Industry Development Board statements of estimates of financial performance and position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	Revised estimate	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22	
R thousand								
Expenses								
Current expenses	174 423	9.1%	100.0%	184 191	194 321	205 009	5.5%	100.0%
Compensation of employees	101 620	10.1%	56.6%	107 311	113 213	119 440	5.5%	58.3%
Goods and services	72 803	10.9%	41.1%	76 880	81 108	85 569	5.5%	41.7%
Total expenses	174 423	9.1%	100.0%	184 191	194 321	205 009	5.5%	100.0%
Surplus/(Deficit)	-			(30)	(114)	(207)		
Statement of financial position								
Carrying value of assets	13 658	-14.1%	9.4%	13 658	8 829	8 829	-13.5%	8.5%
Receivables and prepayments	2 045	1.4%	1.6%	2 045	1 800	1 800	-4.2%	1.5%
Cash and cash equivalents	120 015	-7.2%	89.0%	120 015	116 000	116 000	-1.1%	90.0%
Total assets	135 718	-7.9%	100.0%	135 718	126 629	126 629	-2.3%	100.0%
Accumulated surplus/(deficit)	105 984	-	65.7%	105 984	105 729	105 729	-0.1%	80.8%
Trade and other payables	27 234	-23.5%	30.8%	27 234	19 700	19 700	-10.2%	17.8%
Provisions	2 500	-18.2%	2.9%	2 500	1 200	1 200	-21.7%	1.4%
Total equity and liabilities	135 718	-7.9%	100.0%	135 718	126 629	126 629	-2.3%	100.0%

Personnel information

Table 11.33 Construction Industry Development Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2019		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18		Unit cost	2018/19		Unit cost	2019/20		Unit cost	2020/21		Unit cost			2021/22		Unit cost	
Construction Industry Development Board		Number	Cost		Unit cost	Number		Cost	Unit cost		Number	Cost		Unit cost	Number	Cost	Unit cost		Number
Salary level	101 620	200	189	78.3	0.4	200	101.6	0.5	200	107.3	0.5	200	113.2	0.6	200	119.4	0.6	5.5%	100.0%
1-6	2 290	13	9	1.3	0.1	13	2.3	0.2	13	2.4	0.2	13	2.6	0.2	13	2.7	0.2	5.5%	6.5%
7-10	45 200	131	126	33.5	0.3	131	45.2	0.3	131	47.7	0.4	131	50.4	0.4	131	53.1	0.4	5.5%	65.5%
11-12	16 920	23	21	12.5	0.6	23	16.9	0.7	23	17.9	0.8	23	18.9	0.8	23	19.9	0.9	5.5%	11.5%
13-16	37 210	33	33	31.0	0.9	33	37.2	1.1	33	39.3	1.2	33	41.5	1.3	33	43.7	1.3	5.5%	16.5%

1. Rand million.

Council for the Built Environment

Mandate

The Council for the Built Environment is a statutory entity established by the Council for the Built Environment Act (2000). The act mandates the council to promote and protect the interests of the public regarding built environment issues; promote and maintain a sustainable built and natural environment; promote the ongoing development of human resources in the built environment; promote the sound governance of built environment professions; facilitate participation by built environment professionals in integrated development in the context of national goals; ensure the uniform application of norms and guidelines set by councils for professions throughout the built environment; promote appropriate standards of health, safety and environmental protection within the built environment; promote cooperation between the councils and government on training issues that affect the sector and the standards of such training; and serve as a forum where built environment professionals can discuss relevant issues. The council is an overarching body that coordinates the 6 councils for built environment professions: architecture, engineering, landscape architecture, project and construction management, property valuation, and quantity surveying.

Selected performance indicators**Table 11.34 Council for the Built Environment performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of students enrolled and assessed in the council's mathematics and science support programme per year	Skills development in the built environment	Outcome 5: A skilled and capable workforce to support an inclusive growth path	150	150	164	150	150	150	150
Number of candidates/built environment graduates placed and assessed for workplace training per year	Skills development in the built environment		60	50	50	50	50	50	50
Number of interns placed and assessed for workplace training per year	Skills development in the built environment		154	200	152	100	100	100	100

Expenditure analysis

The strategic goals of the Council for the Built Environment over the medium term are to: facilitate the establishment of a transformed built environment with appropriate, adequate skills and competencies, responsive to the country's infrastructure delivery, operation and maintenance needs; promote an optimally functioning built environment, with a responsive and relevant policy and legislative framework, based on informed and researched positions; ensure that built environment professions operate within a regulated policy and legislative framework; and ensure that the South African built environment sector responds to the developmental and economic priorities of government.

In pursuit of the achievement of these goals, the council will focus on strengthening its research capability, developing skills in the built environment sector, and facilitating transformation in the sector. Major projects over the medium term include implementing initiatives such as the structured workplace training programme for an estimated 150 graduate candidates, enabling them to eventually register as built environment professionals. The council also aims to support the workplace training of 300 interns from universities of technology over the MTEF period. An estimated R13.2 million has been set aside for advisory services required to identify companies in the built environment that are willing to take in students for work experience and place candidates in workplaces; and R8.3 million is earmarked for travelling costs and stipend payments for interns.

To achieve these objectives, the council's expenditure is projected to increase at an average annual rate of 5.2 percent, from R53.7 million in 2018/19 to R62.5 million in 2021/22.

Transfers from the department account for an estimated 94 per cent (R167.3 million) of the council's total revenue of R177.8 million over the medium term. Revenue is expected to increase at an average annual rate of 5.2 percent, from R53.7 million in 2018/19 to R62.5 million in 2021/22.

Programmes/Objectives/Activities**Table 11.35 Council for the Built Environment expenditure trends and estimates by programme/objective/activity**

R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
Administration	38 222	38 549	41 884	45 540	6.0%	81.0%	47 710	50 468	53 375	5.4%	85.1%
Skills development in the built environment	9 655	8 224	7 243	6 399	-12.8%	15.7%	6 564	6 829	7 111	3.6%	11.6%
Research and information in the built environment	919	881	728	615	-12.5%	1.6%	631	656	683	3.6%	1.1%
Regulation and oversight of six built environment professional councils	566	598	930	1 006	21.1%	1.5%	1 032	1 074	1 118	3.6%	1.8%
Government policies and priorities	–	–	341	167	–	0.2%	171	178	186	3.7%	0.3%
Total	49 362	48 252	51 126	53 727	2.9%	100.0%	56 108	59 205	62 473	5.2%	100.0%

Statements of historical financial performance and position

Table 11.36 Council for the Built Environment statements of historical financial performance and position

Statement of financial performance									
R thousand	2015/16		2016/17		2017/18		2018/19		Average: Outcome/ Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	
Revenue									
Non-tax revenue	1 953	2 463	3 702	3 025	3 661	3 867	3 627	3 627	100.3%
Sale of goods and services other than capital assets	1 803	1 841	2 000	2 080	2 010	2 120	2 125	2 125	102.9%
<i>of which:</i>									
<i>Sales by market establishment</i>	1 803	1 841	2 000	2 080	2 010	2 120	2 125	2 125	102.9%
Other non-tax revenue	150	622	1 702	945	1 651	1 747	1 502	1 502	96.2%
Transfers received	41 994	41 994	43 413	43 413	48 568	48 568	50 100	50 100	100.0%
Total revenue	43 947	44 457	47 115	46 438	52 229	52 435	53 727	53 727	100.0%
Expenses									
Current expenses	43 947	49 362	47 116	48 252	52 198	51 126	53 727	53 727	102.8%
Compensation of employees	19 330	20 227	25 026	23 043	26 292	25 045	26 345	28 611	99.9%
Goods and services	24 617	28 180	22 090	23 876	25 906	24 367	27 382	25 116	101.5%
Depreciation	–	955	–	1 333	–	1 714	–	–	–
Total expenses	43 947	49 362	47 116	48 252	52 198	51 126	53 727	53 727	102.8%
Surplus/(Deficit)	–	(4 905)	(1)	(1 814)	31	1 309	–	–	
Statement of financial position									
Carrying value of assets	3 629	2 545	3 679	6 279	3 807	6 057	3 807	3 807	125.2%
<i>of which:</i>									
<i>Acquisition of assets</i>	(980)	(652)	(580)	(248)	(31)	(1 279)	–	–	137.0%
Investments	–	93	–	–	–	93	–	–	–
Receivables and prepayments	148	214	146	374	411	1 133	434	434	189.2%
Cash and cash equivalents	3 500	11 211	3 901	9 201	3 633	9 141	3 833	3 833	224.6%
Total assets	7 277	14 063	7 726	15 854	7 851	16 424	8 074	8 074	175.9%
Accumulated surplus/(deficit)	3 629	8 887	3 679	7 073	3 807	8 381	3 959	5 497	197.9%
Finance lease	–	–	–	–	–	185	–	–	–
Trade and other payables	3 459	4 980	3 845	5 724	308	5 323	326	1 023	214.8%
Provisions	189	196	202	259	938	296	991	295	45.1%
Derivatives financial instruments	–	–	–	2 798	2 798	2 239	2 798	1 260	112.5%
Total equity and liabilities	7 277	14 063	7 726	15 854	7 851	16 424	8 074	8 074	175.9%

Statements of estimates of financial performance and position

Table 11.37 Council for the Built Environment statements of estimates of financial performance and position

Statement of financial performance									
R thousand	Revised estimate 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expen- diture/ Total (%)	Medium-term estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expen- diture/ Total (%)	
				2019/20	2020/21	2021/22			
Revenue									
Non-tax revenue	3 627	13.8%	6.5%	3 312	3 503	3 707	0.7%	6.1%	
Sale of goods and services other than capital assets	2 125	4.9%	4.2%	2 363	2 502	2 651	7.7%	4.2%	
<i>of which:</i>									
<i>Sales by market establishment</i>	2 125	4.9%	4.2%	2 363	2 502	2 651	7.7%	4.2%	
Other non-tax revenue	1 502	34.2%	2.4%	949	1 001	1 056	-11.1%	2.0%	
Transfers received	50 100	6.1%	93.5%	52 796	55 702	58 766	5.5%	93.9%	
Total revenue	53 727	6.5%	100.0%	56 108	59 205	62 473	5.2%	100.0%	
Expenses									
Current expenses	53 727	2.9%	100.0%	56 108	59 205	62 473	5.2%	100.0%	
Compensation of employees	28 611	12.3%	47.7%	30 706	32 395	34 177	6.1%	54.4%	
Goods and services	25 116	-3.8%	50.2%	25 402	26 810	28 296	4.1%	45.6%	
Total expenses	53 727	2.9%	100.0%	56 108	59 205	62 473	5.2%	100.0%	
Surplus/(Deficit)	–			–	–	–			
Statement of financial position									
Carrying value of assets	3 807	14.4%	35.4%	3 807	3 807	3 807	–	45.4%	
Receivables and prepayments	434	26.6%	4.0%	459	484	511	5.5%	5.6%	
Cash and cash equivalents	3 833	-30.1%	60.2%	4 047	4 270	4 270	3.7%	48.9%	
Total assets	8 074	-16.9%	100.0%	8 313	8 561	8 588	2.1%	100.0%	
Accumulated surplus/(deficit)	5 497	-14.8%	56.7%	6 081	7 094	7 040	8.6%	76.5%	
Trade and other payables	1 023	-41.0%	29.1%	1 080	1 139	1 201	5.5%	13.2%	
Provisions	295	14.6%	2.1%	311	329	347	5.5%	3.8%	
Derivatives financial instruments	1 260	–	11.7%	841	–	–	-100.0%	6.4%	
Total equity and liabilities	8 074	-16.9%	100.0%	8 313	8 561	8 588	2.1%	100.0%	

Personnel information

Table 11.38 Council for the Built Environment personnel numbers and cost by salary level

Number of posts estimated for 31 March 2019			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number				
Number of funded posts	Number of posts on approved establishment		Actual 2017/18			Revised estimate 2018/19			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
			2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22						
Council for the Built Environment			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	37	39	31	25.0	0.8	37	28.6	0.8	37	30.7	0.8	37	32.4	0.9	36	34.2	0.9	6.1%	100.0%
1 – 6	4	4	3	0.6	0.2	4	0.7	0.2	3	0.8	0.3	3	0.8	0.3	3	0.9	0.3	5.4%	8.8%
7 – 10	8	8	5	1.5	0.3	8	3.3	0.4	8	3.5	0.4	8	3.7	0.5	8	3.9	0.5	5.4%	21.8%
11 – 12	15	16	15	13.8	0.9	15	11.8	0.8	16	13.0	0.8	16	13.7	0.9	15	14.5	1.0	7.1%	42.2%
13 – 16	10	11	8	9.1	1.1	10	12.8	1.3	10	13.4	1.3	10	14.2	1.4	10	15.0	1.5	5.4%	27.2%

1. Rand million.

Independent Development Trust

Mandate

The Independent Development Trust is listed as a schedule 2 public entity in terms of the Public Finance Management Act (1999). It was established in 1990 as a grant-making institution for the development of disadvantaged communities in South Africa, particularly in rural areas. The trust's key strategic goal over the medium term is to be a state development agency that implements projects commissioned by national and provincial government departments, as well as transformative mechanisms geared towards empowering communities through social infrastructure programmes.

Selected performance indicators

Table 11.39 Independent Development Trust performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTSF outcome	Past		Current	Projections			
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Value of funds spent on social infrastructure per year	Programme management	Outcome 4: Decent employment through inclusive growth	R4.6bn	R4.4bn	R4.6bn	R6.1bn ¹	R4.7bn	R3.3bn	R1.5bn
Number of work opportunities created through the trust portfolio per year	Programme management		7 602	7 102	7 500	7 800	8 382	7 137	7 349
Number of expanded public works programme (non-state sector) work opportunities created per year	Programme management		54 155	58 637	50 000	54 000	55 000	56 000	60 000
Total number of expanded public works programme cooperatives, non-profit organisations and community-based organisations supported	Programme management		380	391	357	380	390	400	410

1. High achievement due to acquisition of new business portfolio.

Expenditure analysis

Over the medium term, the Independent Development Trust will continue to focus on implementing infrastructure projects aimed at empowering poor communities. It aims to do this by providing project management services for delivering and refurbishing social infrastructure such as schools, clinics and community centres, mainly in rural areas.

Over the medium term, the trust aims to implement infrastructure projects on behalf of national and provincial departments for 45 main programme portfolios and multiple subprogrammes. Through these projects, the trust expects to create 226 668 work opportunities over the medium term through the expanded public works programme. As a result, expenditure is expected to increase at an average annual rate of 4.3 per cent, from R349.2 million in 2018/19 to R396.5 million in 2021/22.

The trust is set to receive 94.3 per cent (R475.4 million) of its revenue through management fees for programmes implemented on behalf of government departments. This revenue is expected to decrease at an average annual rate of 39.6 per cent, from R235.4 million in 2019/20 to R75 million in 2021/22 due to a lack of confirmed work. Currently, the organisation does not have any confirmation of alternative funding to finance the deficits.

Programmes/Objectives/Activities

Table 11.40 Independent Development Trust expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2015/16	2016/17	2017/18	2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22	
Administration	120 084	151 600	165 969	99 683	-6.0%	35.4%	119 126	130 717	145 455	13.4%	32.6%
Programme management	241 249	227 401	248 953	249 475	1.1%	64.6%	267 491	251 623	251 088	0.2%	67.4%
Total	361 333	379 001	414 922	349 158	-1.1%	100.0%	386 617	382 340	396 543	4.3%	100.0%

Statements of historical financial performance

Table 11.41 Independent Development Trust statements of historical financial performance

Statement of financial performance									
R thousand	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2015/16	2016/17	2016/17	2017/18	2017/18	2018/19	2018/19	2015/16 - 2018/19	
Revenue									
Non-tax revenue	358 043	244 649	377 790	239 801	244 145	215 685	348 191	348 191	78.9%
Sale of goods and services other than capital assets	358 043	226 592	377 790	228 594	234 600	207 987	314 015	341 191	78.2%
<i>of which:</i>									
Administrative fees	358 043	226 592	377 790	228 594	234 600	207 987	314 015	341 191	78.2%
Other non-tax revenue	–	18 057	–	11 207	9 545	7 698	34 176	7 000	100.6%
Transfers received	50 000	50 000	–	–	111 066	111 066	28 362	28 362	100.0%
Total revenue	408 043	294 649	377 790	239 801	355 211	326 751	376 553	376 553	81.6%
Expenses									
Current expenses	408 043	361 333	464 485	379 001	434 755	414 922	349 158	349 158	90.8%
Compensation of employees	245 693	214 008	252 193	223 210	250 005	250 674	200 505	250 673	99.0%
Goods and services	155 096	142 848	207 891	152 458	180 087	159 730	143 750	93 967	79.9%
Depreciation	7 254	4 004	4 401	3 333	4 663	4 518	4 903	4 518	77.2%
Interest, dividends and rent on land	–	473	–	–	–	–	–	–	–
Total expenses	408 043	361 333	464 485	379 001	434 755	414 922	349 158	349 158	90.8%
Surplus/(Deficit)	–	(66 684)	(86 695)	(139 200)	(79 544)	(88 171)	27 395	27 395	

Statements of estimates of financial performance

Table 11.42 Independent Development Trust statements of estimates of financial performance

Statement of financial performance									
R thousand	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
	2018/19	2015/16 - 2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22	
Revenue									
Non-tax revenue	348 191	12.5%	85.4%	240 362	170 000	80 000	-38.8%	97.6%	
Sale of goods and services other than capital assets	341 191	14.6%	81.6%	235 362	165 000	75 000	-39.6%	94.3%	
<i>of which:</i>									
Administrative fees	341 191	14.6%	81.6%	235 362	165 000	75 000	-39.6%	94.3%	
Other non-tax revenue	7 000	-27.1%	3.8%	5 000	5 000	5 000	-10.6%	3.3%	
Transfers received	28 362	-17.2%	14.6%	5 000	–	–	-100.0%	2.4%	
Total revenue	376 553	8.5%	100.0%	245 362	170 000	80 000	-40.3%	100.0%	
Expenses									
Current expenses	349 158	-1.1%	100.0%	386 617	382 340	396 543	4.3%	100.0%	
Compensation of employees	250 673	5.4%	62.6%	217 110	227 965	239 363	-1.5%	62.0%	
Goods and services	93 967	-13.0%	36.3%	162 507	147 863	150 303	16.9%	36.4%	
Depreciation	4 518	4.1%	1.1%	7 000	6 512	6 877	15.0%	1.6%	
Total expenses	349 158	-1.1%	100.0%	386 617	382 340	396 543	4.3%	100.0%	
Surplus/(Deficit)	27 395			(141 255)	(212 340)	(316 543)			

Personnel information**Table 11.43 Independent Development Trust personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2019		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18			2018/19			2019/20		2020/21		2021/22				2018/19 - 2021/22			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Independent Development Trust																			
Salary level	200 506	313	313	250.7	0.8	294	250.7	0.9	294	217.1	0.7	294	228.0	0.8	294	239.4	0.8	-1.5%	100.0%
11 – 12	108 353	229	229	138.1	0.6	210	142.2	0.7	210	126.1	0.6	210	122.8	0.6	210	129.6	0.6	-3.0%	71.4%
13 – 16	78 132	78	78	98.8	1.3	78	89.6	1.1	78	76.4	1.0	78	86.3	1.1	78	89.9	1.2	0.1%	26.5%
17 – 22	14 021	6	6	13.7	2.3	6	18.9	3.1	6	14.6	2.4	6	18.8	3.1	6	19.8	3.3	1.6%	2.0%

1. Rand million.

Additional tables

Table 11.A Summary of conditional grants to provinces and municipalities¹

R thousand	Audited outcome			Adjusted appropriation	Medium-term expenditure estimate		
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Conditional grants to provinces							
Expanded public works programme							
Expanded public works programme integrated grant for provinces	325 607	402 009	395 579	416 036	437 388	462 376	488 789
Social sector expanded public works programme incentive grant for provinces	226 103	359 662	385 583	407 948	430 793	454 487	479 484
Total	551 710	761 671	781 162	823 984	868 181	916 863	968 273
Conditional grants to municipalities							
Expanded public works programme							
Expanded public works programme integrated grant for municipalities	587 685	663 991	691 447	692 878	730 046	771 174	814 414
Total	587 685	663 991	691 447	692 878	730 046	771 174	814 414

1. Detail provided in the Division of Revenue Act (2019).

Table 11.B Summary of departmental public-private partnership projects¹

Project description:	Project annual unitary fee at time of contract	Budgeted expenditure	Medium-term expenditure estimate		
		2018/19	2019/20	2020/21	2021/22
R thousand					
Projects signed in terms of Treasury Regulation 16					
Public-private partnership unitary charge ¹	33 821	84 216	92 638	101 901	112 092
<i>of which:</i>	33 821	84 216	92 638	101 901	112 092
Capital portion	22 154	55 176	60 694	66 763	73 440
Services provided by the operator	11 667	29 040	31 944	35 138	38 652
Total	33 821	84 216	92 638	101 901	112 092

1. Only payments that have received National Treasury approval.

Disclosure notes for projects signed in terms of Treasury Regulation 16

Project name	RTG718 public-private partnership (public-private partnership fleet contract will be effective from March 2019).
Brief description	Supply and delivery of motor vehicles, and fleet services to the state.
Date public-private partnership agreement was signed	1 February 2007
Duration of public-private partnership agreement	10 years
Significant contingent fiscal obligations including termination payments, guarantees, warranties and indemnities and maximum estimated value of such liabilities	

Table 11.C Summary of expenditure on infrastructure

Project name	Service delivery outputs	Current project stage	Total project cost	Audited outcome			Adjusted appropriation	Medium-term expenditure estimate		
				2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
R thousand										
Transfers to other spheres, agencies and departments										
Small projects (total project cost of less than R250 million over the project life cycle)										
Transfer of infrastructure projects to the Property Management Trading Entity	Upgrading, developing and managing various projects	On-going	10 645 371	628 443	633 024	700 980	804 609	849 667	896 399	945 701
Total			10 645 371	628 443	633 024	700 980	804 609	849 667	896 399	945 701



2019 BUDGET

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